# FY 2022 Maryland Arts and Entertainment District **Economic and Tax Impact Analysis**

Prepared for The Maryland State Arts Council

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### **1.0 Executive Summary**

The Maryland State Arts Council (MSAC) is a State agency whose mission is "to advance the arts in our state by providing leadership that champions creative expression, diverse programming, equitable access, lifelong learning, and the arts as a celebrated contributor to the quality of life for all the people of Maryland."<sup>1</sup> MSAC operates under the authority of the Maryland Department of Commerce, underscoring the State's endorsement that the arts are an integral component of both creative and economic ecosystems within Maryland.<sup>2</sup>

MSAC manages a variety of programs statewide that supports the arts at the individual, organization, and community levels.<sup>3</sup> One of these programs is the Arts & Entertainment Districts (A&E Districts) program, designed to "develop, promote, and support diverse artistic and cultural centers in communities across Maryland that preserve a sense of place, provide unique local experiences, attract tourism, and spur economic revitalization and neighborhood pride."<sup>4</sup>

Each year, MSAC distributes an annual report for each district to complete. The report highlights the activities undertaken within these districts for the past fiscal year (FY 2022). MSAC then provides these annual reports to Towson University's Regional Economic Studies Institute (RESI), who tabulates the annual report data into a survey report. This report details a variety of activities that have occurred within the state's A&E Districts. RESI then utilizes some of this data to conduct an economic and tax revenue impact and footprint analysis that examines business growth within district borders, as well as visitor impacts from events and festivals. This year's analysis covers the findings from the FY 2022 district reports. Since there was no net business growth or attendee data provided by the Annapolis or Gateway districts, this report only covers the impacts of 27 of the 29 A&E districts.

FY 2022 refers to the period beginning July 2021 and ending June 2022. In March 2020, the COVID-19 virus began spreading in the U.S., leading to periods of mandatory business closures, stay-at-home orders, and social distancing mandates. By mid-2021, many of these mandates were slowly being lifted, but COVID-19 cases rose again due to the Omicron variant over the early winter of 2021. Fortunately, by March 2022, COVID-19 cases had declined, and the pandemic recovery continued. The FY 2022 district reports reflect the continuing recovery from the pandemic. Compared to FY 2021, FY 2022 had a significantly higher number of events, festivals, and attendance. However, the economic recovery has been challenging. Inflation is rising more than ever due to multiple factors including the pandemic, war in Ukraine, and labor shortages. For these reasons, this report's economic impact analysis results do not represent an average fiscal year.

 <sup>&</sup>lt;sup>3</sup> "Programs," Maryland State Arts Council, accessed September 6, 2023, https://msac.org/programs.
 <sup>4</sup> "Arts & Entertainment Districts—Program Goals and Strategies," Maryland State Arts Council, accessed September 6, 2023, https://msac.org/programs/arts-entertainment-districts.



<sup>&</sup>lt;sup>1</sup> "Strategic Plan," Maryland State Arts Council, accessed September 6, 2023, https://msac.org/about/strategic-plan.

<sup>&</sup>lt;sup>2</sup> "About—Authority," Maryland State Arts Council, accessed September 6, 2023, https://msac.org/about.

#### **1.1** Economic Footprint

In addition to business operations and spending associated with attendees of events and festivals, Maryland's A&E Districts support additional economic activity throughout the state. For instance, event organizers buy supplies from other Maryland firms, or retailers pay their workers who then pay rent and buy groceries. The sum of these direct and secondary expenditures is the total economic footprint.

In FY 2022, the 27 reporting A&E Districts had a total economic footprint of:

- Approximately 1,185 jobs, comprised of 504 jobs supported by attendee spending and 681 supported by net business growth;
- Approximately \$149.5 million in state GDP, with nearly \$52.0 million from attendee spending, and more than \$97.5 million supported by net business growth; and
- Nearly \$45.7 million in employee compensation, comprised of \$16.9 million from attendee spending and approximately \$28.8 million from net business growth.

Figure 1 below contains the footprint of Maryland's A&E Districts by type of activity. Please note that sums may not total exactly due to rounding.

| Activity Type              | Direct       | Indirect     | Induced      | Total         |
|----------------------------|--------------|--------------|--------------|---------------|
| Overall Attendee Footprint |              |              |              |               |
| Employment                 | 396          | 51           | 54           | 504           |
| State GDP                  | \$29,545,843 | \$11,703,821 | \$10,670,140 | \$51,919,808  |
| Employee Compensation      | \$10,277,729 | \$3,444,767  | \$3,154,122  | \$16,876,623  |
| Net Business Growth        |              |              |              |               |
| Employment                 | 460          | 118          | 102          | 681           |
| State GDP                  | \$54,311,044 | \$24,435,617 | \$18,796,558 | \$97,543,219  |
| Employee Compensation      | \$16,336,821 | \$6,880,844  | \$5,556,948  | \$28,774,614  |
| Total                      |              |              |              |               |
| Employment                 | 855          | 169          | 156          | 1,185         |
| State GDP                  | \$83,856,887 | \$36,139,438 | \$29,466,699 | \$149,463,028 |
| Employee Compensation      | \$26,614,550 | \$10,325,611 | \$8,711,070  | \$45,651,236  |

#### Figure 1: Economic Footprint of Maryland's A&E Districts, FY 2022

Sources: Americans for the Arts, IMPLAN, MSAC, RESI

#### 1.2 Tax Footprint

The economic footprints presented above produced nearly \$8.1 million in tax revenues for state and county governments. As seen in Figure 2, sales and property taxes formed the majority of these revenues.



| igure 2: Total State and County Tax Footprints of Maryland's A&E Districts, FT 2022 |             |             |             |          |           |             |
|---|-------------|-------------|-------------|----------|-----------|-------------|
| Activity Type   | Property    | Income      | Sales       | Payroll  | Other     | Total       |
| Out-of-State<br>Visitor Impact  | \$219,970   | \$156,543   | \$258,708   | \$3,386  | \$71,433  | \$710,038   |
| In-State<br>Attendee<br>Footprint   | \$649,219   | \$443,789   | \$763,549   | \$9,651  | \$212,768 | \$2,078,977 |
| Business Net<br>Growth Impact   | \$1,675,320 | \$1,062,922 | \$1,970,352 | \$22,243 | \$557,133 | \$5,287,972 |
| Total   | \$2,544,509 | \$1,663,254 | \$2,992,609 | \$35,280 | \$841,335 | \$8,076,987 |

Sources: Americans for the Arts, IMPLAN, MSAC, RESI

Maryland's A&E Districts contribute to the cultural fabric of the state as well as the economy. This economic activity is shared throughout the state, ranging from dense, urban districts in Baltimore City and the suburbs of Washington, D.C., to sprawling districts that cover entire downtown areas on the Eastern Shore. As the A&E District program continues to grow, and local residents continue to establish districts in their communities, the arts and creative energy in the state will continue to flourish—and benefit the economy.



### 2.0 Introduction

The Maryland State Arts Council (MSAC) is a State agency whose mission is "to advance the arts in our state by providing leadership that champions creative expression, diverse programming, equitable access, lifelong learning, and the arts as a celebrated contributor to the quality of life for all the people of Maryland."<sup>5</sup> To achieve this mission, MSAC works to increase participation in the arts for all Maryland residents, provide support to all MSAC constituents, further build its organizational and governance capacity, leverage current partnerships and create new beneficial collaborations, and lastly, showcase Maryland's diverse and vibrant arts community and the contributions they make to the state.<sup>6</sup> MSAC operates under the authority of the Maryland Department of Commerce, underscoring the State's endorsement that the arts are an integral component of both creative and economic ecosystems within Maryland.<sup>7</sup>

MSAC manages a variety of programs statewide that support the arts at the individual, organization, and community levels.<sup>8</sup> One of these programs is the Arts & Entertainment Districts (A&E Districts) program, designed to "develop, promote, and support diverse artistic and cultural centers in communities across Maryland that preserve a sense of place, provide unique local experiences, attract tourism, and spur economic revitalization and neighborhood pride."<sup>9</sup> Each A&E District has unique economic development goals and priorities, which can include producing or facilitating events, attracting new businesses or developers, encouraging artists to locate and/or sell artworks in the district's boundaries, or a combination of strategies.

Each year, MSAC distributes an annual report for each district to complete. The report highlights the activities undertaken within these districts for the past fiscal year (FY). MSAC tasked Towson University's Regional Economic Studies Institute (RESI) with analyzing the data collected from the annual report. To achieve the project objective, RESI collated and analyzed the survey results in a comprehensive report of 27 reporting districts for FY 2022.<sup>10</sup>

Once this preliminary analysis was completed, RESI utilized the results to conduct an economic and fiscal impact analysis of the state's A&E Districts. To quantify the role of A&E Districts within Maryland's economy, RESI considered the role of net new business growth within district borders in as well as spending associated with attendees at events and festivals within district boundaries in FY 2022. This analysis continues the 13-year relationship between MSAC and RESI, and updates the economic and fiscal impact analysis to reflect changes in the underlying model data.

<sup>&</sup>lt;sup>10</sup> The Annapolis and Gateway districts did not provide data for FY 2022 and are not included in the analysis.



<sup>&</sup>lt;sup>5</sup> "Strategic Plan," Maryland State Arts Council.

<sup>&</sup>lt;sup>6</sup> Ibid.

<sup>&</sup>lt;sup>7</sup> "About—Authority," Maryland State Arts Council.

<sup>&</sup>lt;sup>8</sup> "Programs," Maryland State Arts Council.

<sup>&</sup>lt;sup>9</sup> "Arts & Entertainment Districts—Program Goals and Strategies," Maryland State Arts Council.

The report continues as follows:

- Section 3.0 presents the methodology utilized for the analysis;
- Section 4.0 provides background information about the role of cultural and arts districts in the economy;
- Section 5.0 presents the economic analysis;
- Section 6.0 presents the tax revenue analysis; and
- Section 7.0 concludes the report.

In addition, the report contains several appendices that present more detailed methodology, detailed results, information on A&E Districts, and the annual report template.

# 3.0 Methodology

Maryland's A&E Districts support creativity, and in turn, spur economic activity in their localities. This activity supports additional businesses throughout Maryland's economy. Thus, the total influence of Maryland's A&E Districts extends beyond district borders. This total activity can be quantified using economic impact models. This section will provide more context on the economic model used in the analysis as well as RESI's modeling process.

#### 3.1 Model Background

For this analysis, the economic models are based on multipliers for Maryland's economy. Based on the activity under consideration, the model can estimate the economic activity associated with suppliers/inputs as well as any additional activity that occurs because employees who carry out the activity or suppliers use their earnings to support their households. In economic terms, the *direct effect* is the activity under consideration, the *indirect effects* are associated with suppliers, and the *induced effects* are associated with increased household spending. In addition, all of these effects generate tax revenues for state and county jurisdictions.

Consider the following hypothetical example for a gallery in an A&E District: the direct effect is any activity associated with the gallery itself (art sales, admission sales, etc.). The indirect effect would be spending on supplies to run the gallery (canvas, paint brushes, electricity to light the gallery, etc.). The induced effect would be spending by the employees of the gallery or any of the suppliers (buying groceries, going to a movie, paying rent, etc.).

Direct, indirect, and induced effects can be presented in a variety of ways—in terms of employee counts, state GDP, or employee compensation. Since these metrics represent different ways of measuring the same effect, they are not additive. For the FY 2022 economic and tax analysis of Maryland's A&E Districts, RESI used the IMPLAN model for the state of Maryland for 2021 (the most-recent model) and represented the results in 2022 dollars. The 2021 model year is based on a 546-sector scheme for the state's economy.<sup>11</sup>

<sup>&</sup>lt;sup>11</sup> Angela Slovachek, "U.S. 546 Industries, Conversions, & Bridges," IMPLAN, updated May 2023, accessed September 7, 2023, https://support.implan.com/hc/en-us/articles/15398463942683-U-S-546-Industries-Conversions-Bridges.



As noted in the last two reports, this scheme was not used in any of the analyses conducted prior to FY 2019. Due to this variation, as well as significant changes to the underlying data in the model, the results of the IMPLAN analysis in this report cannot be directly compared to reports prior to FY 2019.<sup>12</sup> Beyond the sector scheme transition, IMPLAN introduced an updated tax results section that no longer includes the "state and local tax impact" category used in all RESI reports before FY 2019.<sup>13</sup> As with the previous three reports (FY 2019, FY 2020 and FY 2021), RESI combined the state and county tax impact results to best replicate the former analysis category. For this reason, tax impact analysis results in this report cannot be directly compared to any report prior to FY 2019. Additionally, IMPLAN notes that some economic effects may appear smaller in this up-to-date version of the model due to methodological and underlying data changes, even if the economy is not shrinking.<sup>14</sup>

#### 3.2 Modeling Approach

To capture the economic activity associated with Maryland's A&E districts, RESI considered two different activities: spending associated with attendees at events in festivals within A&E Districts during FY 2022, and activity associated with net new businesses that opened within A&E Districts in FY 2022. Please note that some of these processes have been updated from prior analyses to re-benchmark spending patterns. Thus, these results cannot be directly compared with prior reports.

#### 3.2.1 Modeling Attendee Spending

Events and festivals within Maryland's A&E Districts attract thousands of attendees from within Maryland as well as out-of-state visitors. It is important to consider the residence of attendees because any spending by visitors brings new dollars into Maryland's economy, whereas Maryland residents are reallocating spending towards the A&E District's local community. Economic effects associated with spending by visitors to the state are *economic impacts*, while the effects associated with all attendees (regardless of their state of residence) can be considered the *economic footprint* of the event or festival.

To calculate the traditional economic impacts and the economic footprint of events and festivals in Maryland's A&E Districts in FY 2022, RESI utilized information provided in the annual reports. Generally, A&E Districts provided a list of events and festivals as well as approximate attendance. Please note that this may result in under-counting or over-counting of attendee counts in some districts. RESI used these attendance figures and research published by Americans for the Arts to estimate attendee spending at A&E District events and festivals. These calculations take into consideration both the proportion of attendees that are Maryland

<sup>&</sup>lt;sup>14</sup> Clouse, "BEA Benchmark and the New 546 Industry Scheme — Comparing Data Across Time."



<sup>&</sup>lt;sup>12</sup> Candi Clouse, "BEA Benchmark and the New 546 Industry Scheme — Comparing Data Across Time," IMPLAN, updated August 2023, accessed September 7, 2023, https://implanhelp.zendesk.com/hc/en-us/articles/360034895094-BEA-Benchmark-The-New-546-Industry-Scheme.

<sup>&</sup>lt;sup>13</sup> Candi Clouse, "Version 6 Release Notes," IMPLAN, updated October 2022, accessed September 7, 2023, https://support.implan.com/hc/en-us/articles/1260802300950-Version-6-Release-Notes.

residents versus out-of-state visitors, as well as the different spending patterns for these two groups.<sup>15</sup>

RESI then matched these spending categories with industry sectors in the IMPLAN model and entered these spending totals into IMPLAN, which calculated the direct, indirect, and induced effects of attendee spending for events and festivals in Maryland's A&E Districts. Results were reported for the economic footprint as well as the economic impact. State and county tax revenues associated with the economic analysis were also calculated within the IMPLAN model.

#### 3.2.2 Modeling Net New Business Activity

RESI also quantified the economic impact associated with net new business activity (the total number of businesses that opened during the FY less the total number that closed). For this analysis, RESI utilized data provided in the annual reports — districts provided lists of retailers, businesses, restaurants, and organizations that opened or closed within the district's borders. Generally, employee counts were also provided. In cases where employee counts were unavailable, RESI estimated employment levels based on other A&E Districts' data. Please note that this may result in under-counting or over-counting of employment levels in some districts.

RESI then matched these businesses' employee counts with industry sectors aligned with the business. These employee counts were then entered into the IMPLAN model, which calculated the direct, indirect, and induced impacts associated with the net new businesses in Maryland's A&E Districts. Associated tax revenues paid to state and county jurisdictions were also estimated within the IMPLAN model.

# 4.0 The Arts and their Role in the Economy

According to the most current edition of Americans for the Arts report, *Arts & Economic Prosperity V*, the nonprofit arts and culture industry in the U.S. generated \$166.3 billion in total direct expenditures and \$96.1 billion in resident household incomes in 2015. This activity supported 4.6 million full-time equivalent jobs. Jobs within the arts and culture industry account for 0.8 percent of the U.S. workforce, which exceeds the proportion of the workforce who are Police Officers (0.5 percent) and Computer Programmers (0.2 percent).<sup>16</sup> Taxes associated with the industry and paid to local, state, and federal governments amounted to \$27.5 billion.<sup>17</sup>

https://www.americansforthearts.org/sites/default/files/aep5/PDF\_Files/NationalFindings\_StatisticalReport.pdf. <sup>17</sup> Ibid, 4.



<sup>&</sup>lt;sup>15</sup> Americans for the Arts, "The Economic Impact of Nonprofit Arts and Cultural Organizations and Their Audiences in the State of Maryland," 1, accessed September 6, 2023,

https://www.americansforthearts.org/sites/default/files/pdf/2017/by\_program/reports\_and\_data/aep5/map/MD \_StateOfMaryland\_AEP5\_OnePageSummary.pdf.

<sup>&</sup>lt;sup>16</sup> Americans for the Arts, "Arts & Economic Prosperity V: The Economic Impact of Nonprofit Arts & Cultural Organizations and Their Audiences," 5, accessed September 6, 2023,

The arts and culture industry is also important to the Mid-Atlantic region. Figure 3 provides key economic statistics at the state level. These metrics provide useful context to Maryland's comparative standing, as well as the role of the industry in the region. As shown in Figure 3, the District of Columbia tops the charts in value added per capita. This is likely due in part to its population being smaller than the other four comparison areas, in addition to other local factors.

| Charles              | Value Added per | Compensation per |
|----------------------|-----------------|------------------|
| State                | Capita          | Employee         |
| District of Columbia | \$20,590        | \$165,693        |
| New Jersey           | \$2,589         | \$101,772        |
| Pennsylvania         | \$2,198         | \$85,348         |
| Maryland             | <i>\$1,997</i>  | \$ <i>98,585</i> |
| Delaware             | \$968           | \$69,240         |

#### Figure 3: Statewide Economic Metrics for the Nonprofit Arts and Culture Industry, 2021

Sources: National Assembly of State Arts Agencies, RESI, U.S. Census Bureau

The Bureau of Economic Analysis (BEA), an agency of the U.S. Department of Commerce, collects and publishes arts-related economic data. The BEA is in charge of the Arts and Cultural Production Satellite Account (ACPSA) to collect and interpret economic data specifically on the arts and culture industry in the U.S.

As of 2021, the most-recent data available from the ACPSA, the industry's economic activity accounted for 4.4 percent of U.S. GDP, or approximately \$1.0 trillion. In the same report, employment data shows that the industry provided 4.9 million jobs nationwide, increasing arts and cultural employment by 5 percent from the previous year.<sup>18</sup> Employment increased in 49 states with the highest increase in Maine (12 percent), with an exception in Oklahoma where employment decreased by 0.7 percent. The ACPSA also produces state-level data; information on the Mid-Atlantic Region is presented in Figure 4 below.

<sup>&</sup>lt;sup>18</sup> "Arts and Cultural Production Satellite Account, U.S. and States, 2021," U.S. Bureau of Economic Analysis, last modified March 15, 2023, accessed September 6, 2023, https://www.bea.gov/news/2023/arts-and-cultural-production-satellite-account-us-and-states-2021.



| State                   | Employment | Employment<br>Location Quotient | Compensation<br>(In Thousands) | Compensation<br>Location Quotient |
|-------------------------|------------|---------------------------------|--------------------------------|-----------------------------------|
| Pennsylvania            | 165,186    | 0.86                            | 14,098,351                     | 0.75                              |
| New Jersey              | 126,767    | 0.97                            | 12,901,314                     | 0.85                              |
| Maryland                | 72,403     | 0.82                            | 7,137,824                      | 0.71                              |
| District of<br>Columbia | 54,961     | 2.28                            | 9,106,673                      | 2.12                              |
| Delaware                | 7,746      | 0.52                            | 536,331                        | 0.36                              |
| United States           | 4,851,047  | 1.00                            | 504,213,527                    | 1.00                              |

Figure 4: Statewide Economic Comparison of Arts and Cultural Production Industries Across Mid-Atlantic States, 2021

Sources: National Assembly of State Arts Agencies, U.S. BEA ACPSA

The table above provides an overview of employment and compensation statistics for five states in the Mid-Atlantic region. The ACPSA defines location quotients (LQs) as a measurement of "an industry's regional concentration of value added, employment, or compensation relative to the U.S. industry's share." <sup>19</sup> LQs are based on a number system where a score of one is equal to the industry's national proportion. For example, in Figure 4 above, Maryland has an employment LQ of 0.82 and a compensation LQ of 0.71. This indicates that Maryland's employment in the industry is 18 percent below the industry's national employment share and that Maryland's compensation in the industry is 29 percent below the industry's national compensation share. The LQs of Maryland Arts and Cultural Production industries rank fourth amongst the five regions listed above in Figure 4.

Individuals who attend events related to arts and cultural production also contribute to the economy. Figure 5 below shows average event-related spending per person by residential status provided by Americans for the Arts.<sup>20,21</sup> Resident attendees are defined as members of the audience who live in the area, while nonresident attendees are members of the audience who travel to the locality to attend the event or visit the establishment.

<sup>&</sup>lt;sup>21</sup> RESI adjusted these spending estimates for inflation from 2015 to 2021 dollars. Spending estimates were input as 2021 dollars, with economic impacts inflated to 2022 dollars in IMPLAN.



<sup>&</sup>lt;sup>19</sup> U.S. Bureau of Economic Analysis, "Definitions," accessed September 6, 2023, https://apps.bea.gov/regional/pdf/acpsa/definitions.pdf.

<sup>&</sup>lt;sup>20</sup> Americans for the Arts, "Arts & Economic Prosperity V," 1.

| Expenditure Category          | Resident Attendee | Nonresident Attendee |
|-------------------------------|-------------------|----------------------|
| Meals and Refreshments        | \$17.06           | \$25.44              |
| Souvenirs and Gifts           | \$3.28            | \$5.53               |
| Ground Transportation         | \$2.88            | \$5.41               |
| Overnight Lodging (one night) | \$0.59            | \$8.96               |
| Other/Miscellaneous           | \$2.96            | \$3.18               |
| Total                         | \$26.76           | \$48.52              |

Figure 5: Nonprofit Arts and Cultural Event Attendees Average Spending per Person (2021 Dollars)

Sources: Americans for the Arts, RESI

Figure 5 above shows that nonresident attendees, on average, spend approximately 81.3 percent more than resident attendees spend. The main cost difference is driven by the overnight lodging category, where nonresident attendees spend approximately 14 times more than their resident counterparts. This variation in spending patterns is not the only difference between the two groups: nonresident attendees are referred to as "economic visitors" and the dollars they spend are "new dollars" entering the economy in question. On the other hand, resident attendees would be expected to spend locally even if they did not attend that specific event.

## 5.0 Economic Footprint and Impacts

This section contains the results of the economic analysis for Maryland's A&E Districts. Calculations are based on the 2022 IMPLAN Model for the state of Maryland. Economic activity is considered in terms of employment, state GDP, and employee compensation based on attendee spending at district events and festivals held in FY 2022 and net new businesses that opened in the districts in FY 2022. Impacts are presented in 2022 dollars. For more detailed results, please see Appendix C—Detailed Economic and Tax Impacts and Footprints. Throughout this section, please note that totals may not sum exactly due to rounding.

#### 5.1 Overall Economic Footprint of Maryland's A&E Districts

This section provides a summary of the overall economic footprint of Maryland's A&E Districts for FY 2022, including the:

- 1. Economic impact of visitor spending associated with district events and festivals;
- 2. Economic footprint of Maryland resident spending at events and festivals, which is directed to the localities where A&E Districts are located; and
- 3. Economic impact of net business growth in the districts.

Despite not being able to directly compare this analysis to all past reports due to changes in the underlying data in the IMPLAN economic model, data provided by districts can show relative changes in activity. For example, the current analysis indicates that attendance for events and festivals is rebounding to pre-pandemic levels. In FY 2021, event and festival attendance was



approximately 0.4 million, and rose to 1.2 million in FY 2022. Net business impacts also saw a significant departure from FY 2021, but are in line with other previous analyses. In FY 2021, the overall impact of the A&E districts varied substantially from previous reports due to the large net business growth impacts driven by the Bethesda district.

Figure 6 below displays the total economic footprint of economic activity of Maryland's A&E Districts in FY 2022.<sup>22</sup> In general, older, more established districts tend to have larger economic impacts.

<sup>&</sup>lt;sup>22</sup> Districts with negative impacts do not negatively affect the Maryland economy. Rather, they are the result of more businesses leaving the district than opening in a district within the study period, or if less resource-intensive employment replaces more resource-intensive employment. For example, if one physician job with a salary of \$150,000 is lost but two server jobs with wages of \$40,000 each are gained, there would still be a "loss" of \$70,000 even though the number of jobs increases by one.



| Figure 6: Total Economic Footprint of Maryland's A&E Districts | s, FY 2022 |
|--|------------|
|--|------------|

| District          | Designation | Employment | State GDP     | Employee     |
|-------------------|-------------|------------|---------------|--------------|
|                   | Year        |            |               | Compensation |
| Annapolis         | N/R         | N/R        | N/R           | N/R          |
| Bel Air           | 2010        | 115        | \$12,632,611  | \$4,085,023  |
| Berlin            | 2005        | 38         | \$5,555,873   | \$1,463,388  |
| Bethesda          | 2002        | 58         | \$7,691,909   | \$2,316,556  |
| Bromo             | 2013        | 36         | \$4,158,091   | \$1,380,825  |
| Cambridge         | 2003        | 7          | \$677,807     | \$222,135    |
| Catonsville       | 2020        | 43         | \$4,255,973   | \$1,461,684  |
| Chestertown       | 2015        | 44         | \$5,520,530   | \$1,686,411  |
| Crisfield         | 2018        | 4          | \$740,515     | \$139,598    |
| Cumberland        | 2002        | 34         | \$4,355,389   | \$1,477,550  |
| Denton            | 2005        | 3          | \$356,233     | \$115,794    |
| Easton            | 2019        | 6          | \$619,819     | \$140,386    |
| Elkton            | 2006        | 14         | \$1,845,652   | \$551,046    |
| Frederick         | 2003        | 234        | \$28,141,849  | \$8,955,426  |
| Frostburg         | 2009        | 24         | \$2,584,324   | \$913,799    |
| Gateway           | 2002        | 0          | \$0           | \$0          |
| Grantsville       | 2015        | 4          | \$386,458     | \$125,619    |
| Hagerstown        | 2002        | 74         | \$8,805,072   | \$3,070,626  |
| Havre de Grace    | 2008        | 23         | \$2,769,439   | \$761,871    |
| Highlandtown      | 2003        | 36         | \$5,210,804   | \$1,202,461  |
| Leonardtown       | 2014        | 24         | \$2,164,168   | \$461,473    |
| Oakland           | 2017        | 10         | \$1,180,779   | \$330,417    |
| Pennsylvania Ave. | 2019        | 0          | \$0           | \$0          |
| Salisbury         | 2007        | 125        | \$20,904,411  | \$5,418,453  |
| Silver Spring     | 2002        | 63         | \$8,127,432   | \$2,397,853  |
| Snow Hill         | 2006        | 9          | \$281,087     | \$74,553     |
| Station North     | 2002        | 39         | \$4,864,170   | \$1,500,783  |
| Stevensville      | 2014        | 27         | \$3,667,229   | \$1,310,282  |
| Wheaton           | 2006        | 93         | \$11,965,401  | \$4,087,222  |
| Total             |             | 1,185      | \$149,463,028 | \$45,651,236 |

Sources: Americans for the Arts, IMPLAN, MSAC, RESI

In FY 2022, Maryland's A&E Districts supported a total of 1,185 jobs, nearly \$149.5 million in state GDP, and approximately \$45.7 million in employee compensation. As shown in Figure 6 above, economic activity was distributed throughout the state, though district-level activity varied significantly. Data reported by Frederick had the largest effect on Maryland's economy, totaling 234 jobs, \$28.1 million in state GDP, and nearly \$9.0 million in employee



compensation. The Salisbury A&E District in Maryland's Eastern Shore saw the second-largest footprint with 125 jobs, \$20.9 million in state GDP, and \$5.4 million in employee compensation.

As noted previously, these overall footprints are due to attendee spending and net business growth within districts. The following subsections will examine these economic activities on a more granular level.

#### 5.2 Event and Festival Attendee Footprint and Impact

Maryland's A&E Districts were home to 3,137 events and festivals in FY 2022, with reported attendance of approximately 1.2 million.<sup>23</sup> Based on data reported by Americans for the Arts, RESI estimated that approximately 84.9 percent of attendees were Maryland residents, while the other 15.1 percent were visitors from out of state.<sup>24</sup> However, since out-of-state visitors tend to have higher spending levels than their in-state counterparts, they accounted for approximately 24.4 percent of attendee spending. On average, in 2021 dollars, each out-of-state visitor spent approximately \$48.52, while each Maryland resident attendee spent approximately \$26.76.<sup>25</sup>

In FY 2021, there was an uncharacteristically low number of events and festivals, as well as low attendance numbers following the COVID-19 pandemic. In FY 2022, the number of events and festivals that took place in the designated A&E districts started to grow as districts began to recover from the COVID-19 pandemic.<sup>26</sup> Below, Figure 7 contains the statewide economic effects associated with attendee spending, presented by the residency of the visitor. Impacts associated with out-of-state visitors represent new dollars flowing into the Maryland economy, spurring additional activity. Footprint figures associated with Maryland residents represent spending that is directed to local economies where A&E districts are located. For impacts at the district level, please see Appendix C.

<sup>&</sup>lt;sup>26</sup> Although direct comparisons should be made with caution, the estimated number of visitors increased from approximately 0.4 million in FY 2021 to 1.2 million in FY 2022, and the estimated number of events and festivals rose from approximately 553 in FY 2021 to 3,137 in FY 2022.



<sup>&</sup>lt;sup>23</sup> Please note that for the 27 A&E Districts that reported data, not all could provide exact attendance figures for corresponding events and/or festivals. Therefore, attendance figures are approximate and may be under- or over-counted.

<sup>&</sup>lt;sup>24</sup> Americans for the Arts, "The Economic Impact of Nonprofit Arts and Cultural Organizations and Their Audiences in the State of Maryland," 1.

<sup>&</sup>lt;sup>25</sup> RESI analysis of Americans for the Arts data: Americans for the Arts, "The Economic Impact of Nonprofit Arts and Cultural Organizations and Their Audiences in the State of Maryland," 1.

| Activity Type              | Direct       | Indirect     | Induced      | Total        |
|----------------------------|--------------|--------------|--------------|--------------|
| Out-of-State Visitor Impa  | ct           |              |              |              |
| Employment                 | 97           | 11           | 13           | 123          |
| State GDP                  | \$7,420,485  | \$2,798,684  | \$2,780,776  | \$12,999,947 |
| Employee<br>Compensation   | \$2,733,286  | \$826,676    | \$822,014    | \$4,381,980  |
| In-state Attendee Footprii | nt           |              |              |              |
| Employment                 | 299          | 40           | 41           | 382          |
| State GDP                  | \$22,125,358 | \$8,905,138  | \$7,889,364  | \$38,919,862 |
| Employee<br>Compensation   | \$7,544,442  | \$2,618,090  | \$2,332,108  | \$12,494,643 |
| Overall Attendee Footprin  | t            |              |              |              |
| Employment                 | 396          | 51           | 54           | 504          |
| State GDP                  | \$29,545,843 | \$11,703,821 | \$10,670,140 | \$51,919,808 |
| Employee<br>Compensation   | \$10,277,729 | \$3,444,767  | \$3,154,122  | \$16,876,623 |

Figure 7: Statewide Economic Footprints of A&E District Event/Festival Attendee Spending, FY 2022

Sources: Americans for the Arts, IMPLAN, MSAC, RESI

Overall spending by attendees at events and festivals in Maryland's A&E Districts in FY 2022 directly supported 396 jobs, approximately \$29.5 million in state GDP, and nearly \$10.3 million in employee compensation. When considering economic activity associated with suppliers to these direct activities, as well as additional spending by employees carrying out these activities, the total footprint grew to 504 jobs, over \$51.9 million in state GDP, and nearly \$16.9 million in employee compensation.

Of particular importance are the out-of-state visitor impacts, as they are the result of new dollars flowing into Maryland's economy. Their expenditures supported a total of 123 jobs, approximately \$13.0 million in state GDP, and nearly \$4.4 million in employee compensation.

#### 5.3 Net Business Growth Economic Impact

Businesses within Maryland's A&E Districts contribute to the cultural offerings in their districts and bolster the Maryland economy. Statewide, there was a net growth of 63 retailers, 64 businesses, 35 restaurants, and 26 organizations.<sup>27</sup> These net new businesses supported additional economic activity in Maryland's economy, as presented in Figure 8.

<sup>&</sup>lt;sup>27</sup> In their annual reports, some districts reported employee counts for establishments that opened or closed; for districts that did not provide this information, RESI estimated employee counts based on data from other districts.



| Figure 8: Economic Impacts of Net Business Growth in Maryland's A&E Districts, FY 2022 |              |              |              |              |  |
|--|--------------|--------------|--------------|--------------|--|
| Activity Type  | Direct       | Indirect     | Induced      | Total        |  |
| Employment   | 460          | 118          | 102          | 681          |  |
| State GDP  | \$54,311,044 | \$24,435,617 | \$18,796,558 | \$97,543,219 |  |
| Employee Compensation  | \$16,336,821 | \$6,880,844  | \$5,556,948  | \$28,774,614 |  |

Sources: IMPLAN, MSAC, RESI

In FY 2022, the 460 full-time-equivalent (FTE) workers in Maryland's A&E Districts supported an additional 220 jobs in indirect and induced impacts. Net business growth also resulted in the generation of more than \$28.7 million in employee compensation, and were associated with approximately \$97.5 million in state GDP.

### 6.0 Tax Revenue Footprints and Impacts

The economic footprints presented in the previous section produced corresponding tax impacts for the State of Maryland. In the cases of net new businesses and spending by out-of-state visitors, taxes paid represent new dollars paid to state coffers. For any taxes paid by Maryland residents, these are not necessarily new tax revenues for the State, but rather represent the footprint or reach of spending associated with A&E Districts. Taxes paid to the State and County as a result of economic activity tied to Maryland's A&E Districts are presented in Figure 9. For impacts at the district level, please see Appendix C—Detailed Economic and Tax Impacts and Footprints.

| Activity Type                     | Property    | Income      | Sales       | Payroll  | Other     | Total       |
|-----------------------------------|-------------|-------------|-------------|----------|-----------|-------------|
| Out-of-State<br>Visitor Impact    | \$219,970   | \$156,543   | \$258,708   | \$3,386  | \$71,433  | \$710,038   |
| In-State<br>Attendee<br>Footprint | \$649,219   | \$443,789   | \$763,549   | \$9,651  | \$212,768 | \$2,078,977 |
| Business Net<br>Growth Impact     | \$1,675,320 | \$1,062,922 | \$1,970,352 | \$22,243 | \$557,133 | \$5,287,972 |
| Total                             | \$2,544,509 | \$1,663,254 | \$2,992,609 | \$35,280 | \$841,335 | \$8,076,987 |

#### Figure 9: Total Tax Revenue Footprint of Maryland's A&E Districts, FY 2022

Sources: Americans for the Arts, IMPLAN, MSAC, RESI

As seen above, state and county governments received nearly \$8.1 million in revenues associated with Maryland's A&E Districts. Property and sales tax revenues were the largest amongst the fiscal impacts, accounting for over \$5.5 million in combined tax revenues. Net business growth was the driver of state and county tax revenue in FY 2022, accounting for approximately 65 percent of the total tax revenue footprint generated by the A&E districts. While the fiscal impact of out-of-state attendees is the smallest of the three activity types, they are especially valuable to Maryland and local governments, as they are associated with new dollars being injected into the state's economy.



### 7.0 Conclusion

The activity from the 27 reporting A&E districts serve the state by provide a strong sense of cultural enrichment throughout Maryland. From urban hubs such as Baltimore City and the suburbs of Washington, D.C., to the districts gracing the Eastern Shore, the A&E districts foster creativity and economic prosperity. In FY 2022, Maryland's A&E districts were instrumental in bolstering economic activity throughout the state. The activity associated with the 27 reporting districts resulted in 1,185 jobs and nearly \$149.5 million in state GDP. Furthermore, these districts supported the well-being of their communities by generating nearly \$45.6 million in employee compensation, and an additional \$8.1 million in state and county taxes.



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# Appendix A—Methodology

#### A.1 IMPLAN Model Overview

To quantify the economic and tax impacts of the A&E districts on Maryland, RESI utilized the IMPLAN input/output model. This model enumerates the economic and tax impact of each dollar earned and spent by the following: employees in the district, other supporting vendors (business services, retail, etc.), each dollar spent by these vendors on other firms, and each dollar spent by the households' employees, other vendors' employees, and other businesses' employees.

Economists measure three types of economic impacts: direct, indirect, and induced impacts. The direct economic effects are generated as district entities conduct their operations. The indirect economic impacts occur as district entities purchase goods and services from other firms (for example supplies). As district entities and suppliers to these entities hire workers to complete the tasks, the increases in employment generate an increase in household income, as new job opportunities are created and income levels rise. This drives the induced economic impacts that result from households increasing their purchases at local businesses.

Consider the following example. A new firm opens in a region and directly employs 100 workers. The firm purchases supplies, both from outside the region as well as from local suppliers, which leads to increased business for local firms, thereby hypothetically creating jobs for another 100 workers. This is called the indirect effect. The workers at the firm and at suppliers spend their income mostly in the local area, hypothetically creating jobs for another 50 workers. This is the induced effect. The direct, indirect and induced effects add up to 250 jobs created from the original 100 jobs. Thus, in terms of employment, the total economic impact of the firm in our example is 250.<sup>28</sup>

This analysis was conducted using the 2021 IMPLAN Model for the state of Maryland, the mostrecent data year available. Please note that results generated using models after 2019 cannot be directly compared to results from prior models.

### A.2 IMPLAN Modeling Process

Impacts were determined based on two main factors: net business growth and spending by attendees at events and festivals. When data were not available from the districts, RESI estimated attendance and/or employment data based on all of the other district's data.

- Net business growth within the districts' borders; that is, the increase in employment at firms that opened during FY 2022 less the employment at firms that closed in FY 2022; and
- 2. Estimated spending by attendees at events and festivals, based on attendance counts provided by the districts in their FY 2022 annual report and visitor spending data published by Americans for the Arts.

<sup>&</sup>lt;sup>28</sup> Total economic impact is defined as the sum of direct, indirect, and induced effects.



Using Maryland-specific attendee spending estimates from Americans from the Arts represents an additional methodological change from prior analyses, which had to rely upon spending estimates from sources that were less representative of conditions in the state. Rebenchmarking these spending estimates has led to a decrease in estimated economic effects. However, this does not mean that Maryland's A&E Districts are on the decline or are contributing less to Maryland's economy. Rather, methodological changes prevent direct comparisons to previous analyses.

The IMPLAN Model estimates economic effects based on a set of underlying multipliers aligned to its 546-industry sector scheme. To conduct the analysis, RESI assigned input data to its corresponding IMPLAN industry sector code. IMPLAN codes utilized in the analysis are provided below.

#### Figure 10: IMPLAN Codes Used in the Analysis

| Code | Description   |
|------|---|
| 57   | Construction of new single-family residential structures            |
| 107  | Wineries  |
| 108  | Photographic services   |
| 152  | Printing  |
| 402  | Retail - Motor vehicle and parts dealers                            |
| 403  | Retail - Furniture and home furnishings stores                      |
| 405  | Retail - Building material and garden equipment and supplies stores |
| 406  | Retail - Food and beverage stores                                   |
| 407  | Retail - Health and personal care stores                            |
| 408  | Retail - Gasoline stores  |
| 409  | Retail - Clothing and clothing accessories stores                   |
| 410  | Retail - Sporting goods, hobby, musical instrument and book stores  |
| 411  | Retail - General merchandise stores                                 |
| 412  | Retail - Miscellaneous store retailers                              |
| 413  | Retail - Nonstore retailers   |
| 429  | Motion picture and video industries                                 |
| 430  | Sound recording industries  |
| 439  | Nondepository credit intermediation and related activities          |
| 440  | Securities and commodity contracts intermediation and brokerage     |
| 441  | Monetary authorities and depository credit intermediation           |
| 442  | Other financial investment activities                               |
| 446  | Funds, trusts, and other financial vehicles                         |
| 447  | Other real estate   |
| 455  | Legal services  |
| 456  | Accounting, tax preparation, bookkeeping, and payroll services      |
| 458  | Specialized design services   |
| 462  | Management consulting services                                      |



463 Environmental and other technical consulting services 466 Photographic services 475 Investigation and security services 478 Other support services 479 Waste management and remediation services 480 Elementary and secondary schools 482 Other educational services 483 Offices of physicians 484 Offices of dentists 485 Offices of other health practitioners 486 Outpatient care centers 494 Child day care services Performing arts companies 496 499 Independent artists, writers, and performers Promoters of performing arts and sports and agents for public figures 500 501 Museums, historical sites, zoos, and parks Other amusement and recreation industries 504 505 Fitness and recreational sports centers Hotels and motels, including casino hotels 507 509 Full-service restaurants 510 Limited-service restaurants 511 All other food and drinking places Automotive repair and maintenance, except car washes 512 514 Electronic and precision equipment repair and maintenance Personal care services 517 519 Dry-cleaning and laundry services Other personal services 520 521 **Religious organizations** Grantmaking, giving, and social advocacy organizations 522 524 Labor and civic organizations

Sources: Americans for the Arts, IMPLAN, MSAC, RESI

Two IMPLAN models were created for each district—one for attendee spending and one for net business growth. After the models were run, results for employment effects, state GDP effects, employee compensation effects, and State and County tax revenue effects were exported to Microsoft Excel. Results were aggregated to the district level, and then all districts were aggregated to the state level. Appendix C—Detailed Economic and Tax Impacts and Footprints contains additional detailed impacts.



# Appendix B—Glossary

#### Figure 11: Glossary of Terms

| Term                               | Definition  |
|------------------------------------|---|
|                                    | This term refers to the changes in the economy resulting from an  |
| Economic Impact                    | economic event and activities that support the event. Economic impacts are generated when the economic event is new or would not otherwise occur in the study region.   |
| Economic footprint                 | This term refers to the additional economic activity supported by an initial activity. This initial activity would have occurred in the study region anyway.  |
| Employment                         | This term refers to the number of jobs created or supported as a result of district activity which has been modeled in IMPLAN.  |
| Employee<br>Compensation<br>Impact | This term refers to the change in employee compensation (including all<br>salaries and wages, benefits, etc.) associated with the job and state<br>GDP creation resulting from district activity which has been modeled in<br>IMPLAN.   |
| Fiscal/Tax Impact                  | This term refers to the change in tax revenues resulting from an event.<br>RESI typically reports state and local tax revenues, which are combined<br>in IMPLAN.  |
| IMPLAN                             | This term refers to the input/output modeling software used to model<br>changes in the economy in a particular region. The user builds a model<br>based on prepackaged economic data from IMPLAN (typically at the<br>state or county level), then enters input figures—an industry change of<br>employment or sales, a household change of income, and/or several<br>other input types—for the industry sectors expected to be impacted as<br>a "scenario." IMPLAN runs the scenario created in the model and<br>produces the economic and fiscal/tax outputs. |
| New Businesses                     | This term refers to all of the businesses which were newly created<br>within an A&E district during the study period according to data<br>provided in the A&E district annual reports. These businesses may<br>include both for-profit and nonprofit entities. The breakout of for-<br>profit and nonprofit businesses cannot be precisely determined from<br>the data provided.  |
| State GDP                          | This term refers to the economic activity created as a result of district<br>activity that has been modeled in IMPLAN. In other words, it is the<br>market value of all final goods and services produced by the economy<br>of the region being modeled.  |

Source: RESI



### **Appendix C—Detailed Economic and Tax Impacts and Footprints**

This section provides detailed impact and footprint data at the district level.

#### C.1 Employment

| Figure 12: Out-of-state Visitor Employment Impacts |        |          |         |       |  |  |
|--|--------|----------|---------|-------|--|--|
| District   | Direct | Indirect | Induced | Total |  |  |
| Annapolis  | N/R    | N/R      | N/R     | N/R   |  |  |
| Bel Air  | 13     | 2        | 2       | 17    |  |  |
| Berlin   | 5      | 1        | 1       | 7     |  |  |
| Bethesda   | 2      | 0        | 0       | 2     |  |  |
| Bromo  | 0      | 0        | 0       | 0     |  |  |
| Cambridge  | 1      | 0        | 0       | 1     |  |  |
| Catonsville  | 7      | 1        | 1       | 9     |  |  |
| Chestertown  | 4      | 1        | 1       | 5     |  |  |
| Crisfield  | 0      | 0        | 0       | 0     |  |  |
| Cumberland   | 1      | 0        | 0       | 2     |  |  |
| Denton   | 1      | 0        | 0       | 1     |  |  |
| Easton   | N/R    | N/R      | N/R     | N/R   |  |  |
| Elkton   | 2      | 0        | 0       | 2     |  |  |
| Frederick  | 19     | 3        | 3       | 25    |  |  |
| Frostburg  | 2      | 0        | 0       | 3     |  |  |
| Gateway  | 0      | 0        | 0       | 0     |  |  |
| Grantsville  | 1      | 0        | 0       | 1     |  |  |
| Hagerstown   | 2      | 0        | 0       | 2     |  |  |
| Havre de Grace                                     | 4      | 0        | 1       | 5     |  |  |
| Highlandtown                                       | 4      | 0        | 1       | 5     |  |  |
| Leonardtown  | 4      | 0        | 1       | 5     |  |  |
| Oakland  | 2      | 0        | 0       | 2     |  |  |
| Pennsylvania Ave.                                  | 0      | 0        | 0       | 0     |  |  |
| Salisbury  | 10     | 1        | 1       | 13    |  |  |
| Silver Spring                                      | 0      | 0        | 0       | 0     |  |  |
| Snow Hill  | 1      | 0        | 0       | 1     |  |  |
| Station North                                      | 4      | 1        | 1       | 6     |  |  |
| Stevensville                                       | 1      | 0        | 0       | 1     |  |  |
| Wheaton  | 6      | 1        | 1       | 7     |  |  |
| Total  | 97     | 11       | 13      | 123   |  |  |

Figure 12: Out-of-state Visitor Employment Impacts



| District          | Direct | Indirect | Induced | Total |
|-------------------|--------|----------|---------|-------|
| Annapolis         | N/R    | N/R      | N/R     | N/R   |
| Bel Air           | 40     | 6        | 6       | 52    |
| Berlin            | 16     | 2        | 2       | 20    |
| Bethesda          | 5      | 1        | 1       | 7     |
| Bromo             | 1      | 0        | 0       | 1     |
| Cambridge         | 3      | 0        | 0       | 3     |
| Catonsville       | 23     | 3        | 3       | 29    |
| Chestertown       | 13     | 2        | 2       | 17    |
| Crisfield         | 1      | 0        | 0       | 1     |
| Cumberland        | 4      | 1        | 1       | 6     |
| Denton            | 2      | 0        | 0       | 2     |
| Easton            | N/R    | N/R      | N/R     | N/R   |
| Elkton            | 5      | 1        | 1       | 6     |
| Frederick         | 60     | 8        | 9       | 77    |
| Frostburg         | 6      | 1        | 1       | 8     |
| Gateway           | 0      | 0        | 0       | 0     |
| Grantsville       | 2      | 0        | 0       | 3     |
| Hagerstown        | 5      | 1        | 1       | 7     |
| Havre de Grace    | 12     | 2        | 2       | 16    |
| Highlandtown      | 13     | 2        | 2       | 17    |
| Leonardtown       | 13     | 2        | 2       | 16    |
| Oakland           | 6      | 1        | 1       | 8     |
| Pennsylvania Ave. | 0      | 0        | 0       | 0     |
| Salisbury         | 30     | 4        | 4       | 38    |
| Silver Spring     | 0      | 0        | 0       | 0     |
| Snow Hill         | 4      | 0        | 0       | 5     |
| Station North     | 14     | 2        | 2       | 18    |
| Stevensville      | 2      | 0        | 0       | 3     |
| Wheaton           | 17     | 2        | 2       | 22    |
| Total             | 299    | 40       | 41      | 382   |

# Figure 13: In-state Attendee Employment Footprint



| District          | Direct | Indirect | Induced | Total |
|-------------------|--------|----------|---------|-------|
| Annapolis         | N/R    | N/R      | N/R     | N/R   |
| Bel Air           | 53     | 7        | 8       | 69    |
| Berlin            | 21     | 3        | 3       | 27    |
| Bethesda          | 7      | 1        | 1       | 9     |
| Bromo             | 1      | 0        | 0       | 1     |
| Cambridge         | 3      | 0        | 0       | 4     |
| Catonsville       | 30     | 4        | 4       | 38    |
| Chestertown       | 18     | 2        | 2       | 22    |
| Crisfield         | 2      | 0        | 0       | 2     |
| Cumberland        | 6      | 1        | 1       | 7     |
| Denton            | 3      | 0        | 0       | 3     |
| Easton            | N/R    | N/R      | N/R     | N/R   |
| Elkton            | 6      | 1        | 1       | 8     |
| Frederick         | 79     | 11       | 12      | 102   |
| Frostburg         | 8      | 1        | 1       | 10    |
| Gateway           | 0      | 0        | 0       | 0     |
| Grantsville       | 3      | 0        | 0       | 4     |
| Hagerstown        | 7      | 1        | 1       | 9     |
| Havre de Grace    | 16     | 2        | 2       | 21    |
| Highlandtown      | 17     | 2        | 2       | 22    |
| Leonardtown       | 17     | 2        | 2       | 22    |
| Oakland           | 8      | 1        | 1       | 10    |
| Pennsylvania Ave. | 0      | 0        | 0       | 0     |
| Salisbury         | 40     | 5        | 6       | 51    |
| Silver Spring     | 0      | 0        | 0       | 0     |
| Snow Hill         | 5      | 1        | 0       | 6     |
| Station North     | 18     | 2        | 3       | 23    |
| Stevensville      | 3      | 0        | 0       | 4     |
| Wheaton           | 23     | 3        | 3       | 29    |
| Total             | 396    | 51       | 54      | 504   |

#### Figure 14: Overall Attendee (Out-of-state and In-state) Employment Footprint



| District          | Direct | Indirect | Induced | Total |
|-------------------|--------|----------|---------|-------|
| Annapolis         | N/R    | N/R      | N/R     | N/R   |
| Bel Air           | 32     | 7        | 7       | 46    |
| Berlin            | 6      | 3        | 2       | 11    |
| Bethesda          | 32     | 9        | 8       | 49    |
| Bromo             | 26     | 5        | 5       | 35    |
| Cambridge         | 2      | 0        | 0       | 2     |
| Catonsville       | 4      | 0        | 0       | 4     |
| Chestertown       | 15     | 3        | 3       | 21    |
| Crisfield         | 1      | 1        | 0       | 2     |
| Cumberland        | 18     | 4        | 4       | 27    |
| Denton            | 0      | 0        | 0       | 0     |
| Easton            | 5      | 1        | 0       | 6     |
| Elkton            | 4      | 1        | 1       | 6     |
| Frederick         | 91     | 22       | 19      | 131   |
| Frostburg         | 10     | 1        | 2       | 13    |
| Gateway           | 0      | 0        | 0       | 0     |
| Grantsville       | 0      | 0        | 0       | 0     |
| Hagerstown        | 48     | 8        | 9       | 65    |
| Havre de Grace    | 1      | 1        | 0       | 2     |
| Highlandtown      | 7      | 5        | 2       | 14    |
| Leonardtown       | 3      | 0        | -1      | 3     |
| Oakland           | -1     | 0        | 0       | 0     |
| Pennsylvania Ave. | 0      | 0        | 0       | 0     |
| Salisbury         | 37     | 23       | 15      | 75    |
| Silver Spring     | 46     | 8        | 8       | 63    |
| Snow Hill         | 4      | -1       | 0       | 3     |
| Station North     | 10     | 3        | 2       | 15    |
| Stevensville      | 16     | 3        | 4       | 23    |
| Wheaton           | 44     | 10       | 11      | 64    |
| Total             | 460    | 118      | 102     | 681   |

# Figure 15: Net Business Growth Employment Impacts

Sources: IMPLAN, MSAC, RESI



| District          | Direct | Indirect | Induced | Total |
|-------------------|--------|----------|---------|-------|
| Annapolis         | N/R    | N/R      | N/R     | N/R   |
| Bel Air           | 85     | 15       | 14      | 115   |
| Berlin            | 27     | 6        | 5       | 38    |
| Bethesda          | 39     | 10       | 9       | 58    |
| Bromo             | 27     | 5        | 5       | 36    |
| Cambridge         | 5      | 0        | 0       | 7     |
| Catonsville       | 34     | 4        | 5       | 43    |
| Chestertown       | 33     | 5        | 5       | 44    |
| Crisfield         | 3      | 1        | 0       | 4     |
| Cumberland        | 24     | 5        | 5       | 34    |
| Denton            | 3      | 0        | 0       | 3     |
| Easton            | 5      | 1        | 0       | 6     |
| Elkton            | 10     | 2        | 2       | 14    |
| Frederick         | 170    | 33       | 30      | 234   |
| Frostburg         | 18     | 2        | 3       | 24    |
| Gateway           | 0      | 0        | 0       | 0     |
| Grantsville       | 3      | 0        | 0       | 4     |
| Hagerstown        | 55     | 9        | 10      | 74    |
| Havre de Grace    | 17     | 3        | 3       | 23    |
| Highlandtown      | 24     | 7        | 4       | 36    |
| Leonardtown       | 20     | 2        | 2       | 24    |
| Oakland           | 8      | 1        | 1       | 10    |
| Pennsylvania Ave. | 0      | 0        | 0       | 0     |
| Salisbury         | 77     | 28       | 20      | 125   |
| Silver Spring     | 46     | 8        | 8       | 63    |
| Snow Hill         | 9      | 0        | 0       | 9     |
| Station North     | 28     | 5        | 5       | 39    |
| Stevensville      | 19     | 4        | 4       | 27    |
| Wheaton           | 67     | 13       | 14      | 93    |
| Total             | 855    | 169      | 156     | 1,185 |

#### Figure 16: Full Employment Footprint for Maryland's A&E Districts, FY 2022



### C.2 Output or State GDP

| Figure 17: Out-of-state | <b>Visitor Spending State</b> | <b>GDP</b> Impacts, | FY 2022 |
|-------------------------|-------------------------------|---------------------|---------|
|-------------------------|-------------------------------|---------------------|---------|

| District          | Direct      | Indirect          | Induced           | Total             |
|-------------------|-------------|-------------------|-------------------|-------------------|
| Annapolis         | N/R         | N/R               | N/R               | N/R               |
| Bel Air           | \$1,001,435 | \$377,698         | \$375,281         | \$1,754,413       |
| Berlin            | \$395,702   | \$149,241         | \$148,286         | \$693,229         |
| Bethesda          | \$134,209   | \$50,618          | \$50,294          | \$235,120         |
| Bromo             | \$18,136    | \$6,840           | \$6,796           | \$31,773          |
| Cambridge         | \$62,653    | \$23,630          | \$23 <i>,</i> 479 | \$109,761         |
| Catonsville       | \$563,967   | \$212,704         | \$211,343         | \$988,014         |
| Chestertown       | \$329,507   | \$124,276         | \$123,481         | \$577,264         |
| Crisfield         | \$30,950    | \$11,673          | \$11,598          | \$54,222          |
| Cumberland        | \$110,500   | \$41,676          | \$41,409          | \$193,584         |
| Denton            | \$50,914    | \$19,202          | \$19,079          | \$89,195          |
| Easton            | N/R         | N/R               | N/R               | N/R               |
| Elkton            | \$118,216   | \$44,586          | \$44,301          | \$207,102         |
| Frederick         | \$1,488,761 | \$561,496         | \$557,903         | \$2,608,160       |
| Frostburg         | \$156,764   | \$59 <i>,</i> 124 | \$58,746          | \$274,634         |
| Gateway           | \$0         | \$0               | \$0               | \$0               |
| Grantsville       | \$55,233    | \$20,832          | \$20,698          | \$96 <i>,</i> 763 |
| Hagerstown        | \$132,270   | \$49,886          | \$49,567          | \$231,723         |
| Havre de Grace    | \$309,307   | \$116,657         | \$115,911         | \$541,874         |
| Highlandtown      | \$326,394   | \$123,102         | \$122,314         | \$571,810         |
| Leonardtown       | \$319,430   | \$120,475         | \$119,704         | \$559,609         |
| Oakland           | \$153,005   | \$57,707          | \$57,337          | \$268,049         |
| Pennsylvania Ave. | \$0         | \$0               | \$0               | \$0               |
| Salisbury         | \$743,062   | \$280,251         | \$278,457         | \$1,301,769       |
| Silver Spring     | \$0         | \$0               | \$0               | \$0               |
| Snow Hill         | \$94,474    | \$35,631          | \$35,403          | \$165,509         |
| Station North     | \$340,897   | \$128,572         | \$127,749         | \$597,217         |
| Stevensville      | \$58,201    | \$21,951          | \$21,810          | \$101,962         |
| Wheaton           | \$426,500   | \$160,857         | \$159,828         | \$747,186         |
| Total             | \$7,420,485 | \$2,798,684       | \$2,780,776       | \$12,999,947      |



| Figure 18: In-state Visitor Spending State GDP Impacts, FY 2022 |              |                   |             |              |  |  |  |
|---|--------------|-------------------|-------------|--------------|--|--|--|
| District  | Direct       | Indirect          | Induced     | Total        |  |  |  |
| Annapolis   | N/R          | N/R               | N/R         | N/R          |  |  |  |
| Bel Air   | \$2,985,937  | \$1,201,797       | \$1,064,713 | \$5,252,447  |  |  |  |
| Berlin  | \$1,179,847  | \$474,872         | \$420,705   | \$2,075,423  |  |  |  |
| Bethesda  | \$400,165    | \$161,061         | \$142,689   | \$703,914    |  |  |  |
| Bromo   | \$54,076     | \$21,765          | \$19,282    | \$95,124     |  |  |  |
| Cambridge   | \$186,809    | \$75 <i>,</i> 188 | \$66,612    | \$328,609    |  |  |  |
| Catonsville   | \$1,681,557  | \$676,803         | \$599,603   | \$2,957,962  |  |  |  |
| Chestertown   | \$982,478    | \$395,433         | \$350,328   | \$1,728,240  |  |  |  |
| Crisfield   | \$92,284     | \$37,143          | \$32,906    | \$162,333    |  |  |  |
| Cumberland  | \$329,472    | \$132,608         | \$117,482   | \$579,562    |  |  |  |
| Denton  | \$151,807    | \$61,100          | \$54,131    | \$267,038    |  |  |  |
| Easton  | N/R          | N/R               | N/R         | N/R          |  |  |  |
| Elkton  | \$352,479    | \$141,868         | \$125,686   | \$620,033    |  |  |  |
| Frederick   | \$4,438,978  | \$1,786,625       | \$1,582,832 | \$7,808,435  |  |  |  |
| Frostburg   | \$467,416    | \$188,128         | \$166,669   | \$822,214    |  |  |  |
| Gateway   | \$0          | \$0               | \$0         | \$0          |  |  |  |
| Grantsville   | \$164,687    | \$66,284          | \$58,723    | \$289,694    |  |  |  |
| Hagerstown  | \$394,384    | \$158,734         | \$140,628   | \$693,745    |  |  |  |
| Havre de Grace  | \$922,247    | \$371,191         | \$328,851   | \$1,622,289  |  |  |  |
| Highlandtown  | \$973,197    | \$391,698         | \$347,018   | \$1,711,913  |  |  |  |
| Leonardtown   | \$952,432    | \$383,340         | \$339,614   | \$1,675,386  |  |  |  |
| Oakland   | \$456,208    | \$183,617         | \$162,673   | \$802,497    |  |  |  |
| Pennsylvania Ave.   | \$0          | \$0               | \$0         | \$0          |  |  |  |
| Salisbury   | \$2,215,556  | \$891,730         | \$790,014   | \$3,897,299  |  |  |  |
| Silver Spring   | \$0          | \$0               | \$0         | \$0          |  |  |  |
| Snow Hill   | \$281,688    | \$113,376         | \$100,443   | \$495,507    |  |  |  |
| Station North   | \$1,016,438  | \$409,102         | \$362,437   | \$1,787,977  |  |  |  |
| Stevensville  | \$173,536    | \$69,846          | \$61,879    | \$305,260    |  |  |  |
| Wheaton   | \$1,271,679  | \$511,832         | \$453,450   | \$2,236,961  |  |  |  |
| Total   | \$22,125,358 | \$8,905,138       | \$7,889,364 | \$38,919,862 |  |  |  |

Figure 18: In-state Visitor Spending State GDP Impacts, FY 2022



| igure 19: Overall Visitor Spending State GDP Impacts, FY 2022 |              |              |              |              |  |  |
|---|--------------|--------------|--------------|--------------|--|--|
| District  | Direct       | Indirect     | Induced      | Total        |  |  |
| Annapolis   | N/R          | N/R          | N/R          | N/R          |  |  |
| Bel Air   | \$3,987,372  | \$1,579,495  | \$1,439,994  | \$7,006,861  |  |  |
| Berlin  | \$1,575,549  | \$624,113    | \$568,991    | \$2,768,653  |  |  |
| Bethesda  | \$534,374    | \$211,678    | \$192,983    | \$939,035    |  |  |
| Bromo   | \$72,213     | \$28,605     | \$26,079     | \$126,897    |  |  |
| Cambridge   | \$249,462    | \$98,818     | \$90,090     | \$438,370    |  |  |
| Catonsville   | \$2,245,524  | \$889,507    | \$810,945    | \$3,945,976  |  |  |
| Chestertown   | \$1,311,986  | \$519,709    | \$473,808    | \$2,305,504  |  |  |
| Crisfield   | \$123,234    | \$48,816     | \$44,505     | \$216,555    |  |  |
| Cumberland  | \$439,972    | \$174,284    | \$158,891    | \$773,146    |  |  |
| Denton  | \$202,721    | \$80,302     | \$73,210     | \$356,233    |  |  |
| Easton  | N/R          | N/R          | N/R          | N/R          |  |  |
| Elkton  | \$470,695    | \$186,454    | \$169,986    | \$827,135    |  |  |
| Frederick   | \$5,927,739  | \$2,348,121  | \$2,140,735  | \$10,416,595 |  |  |
| Frostburg   | \$624,180    | \$247,253    | \$225,415    | \$1,096,848  |  |  |
| Gateway   | \$0          | \$0          | \$0          | \$0          |  |  |
| Grantsville   | \$219,920    | \$87,116     | \$79,422     | \$386,458    |  |  |
| Hagerstown  | \$526,653    | \$208,620    | \$190,195    | \$925,468    |  |  |
| Havre de Grace  | \$1,231,554  | \$487,848    | \$444,762    | \$2,164,164  |  |  |
| Highlandtown  | \$1,299,591  | \$514,799    | \$469,332    | \$2,283,723  |  |  |
| Leonardtown   | \$1,271,862  | \$503,815    | \$459,318    | \$2,234,995  |  |  |
| Oakland   | \$609,212    | \$241,324    | \$220,010    | \$1,070,546  |  |  |
| Pennsylvania Ave.   | \$0          | \$0          | \$0          | \$0          |  |  |
| Salisbury   | \$2,958,618  | \$1,171,980  | \$1,068,471  | \$5,199,069  |  |  |
| Silver Spring   | \$0          | \$0          | \$0          | \$0          |  |  |
| Snow Hill   | \$376,162    | \$149,007    | \$135,847    | \$661,016    |  |  |
| Station North   | \$1,357,335  | \$537,673    | \$490,186    | \$2,385,194  |  |  |
| Stevensville  | \$231,737    | \$91,796     | \$83,689     | \$407,223    |  |  |
| Wheaton   | \$1,698,179  | \$672,690    | \$613,278    | \$2,984,146  |  |  |
| Total   | \$29,545,843 | \$11,703,821 | \$10,670,140 | \$51,919,808 |  |  |

# Figure 19: Overall Visitor Spending State GDP Impacts, FY 2022



| igure 20: Net Business Growth State GDP Impacts, FY 2022 |              |              |              |              |  |  |  |  |  |
|--|--------------|--------------|--------------|--------------|--|--|--|--|--|
| District   | Direct       | Indirect     | Induced      | Total        |  |  |  |  |  |
| Annapolis  | N/R          | N/R          | N/R          | N/R          |  |  |  |  |  |
| Bel Air  | \$2,883,979  | \$1,521,847  | \$1,219,924  | \$5,625,750  |  |  |  |  |  |
| Berlin   | \$1,671,148  | \$736,728    | \$379,344    | \$2,787,220  |  |  |  |  |  |
| Bethesda   | \$3,493,515  | \$1,842,336  | \$1,417,023  | \$6,752,874  |  |  |  |  |  |
| Bromo  | \$2,302,631  | \$867,436    | \$861,128    | \$4,031,194  |  |  |  |  |  |
| Cambridge  | \$128,754    | \$56,288     | \$54,395     | \$239,437    |  |  |  |  |  |
| Catonsville  | \$145,207    | \$59,616     | \$105,174    | \$309,997    |  |  |  |  |  |
| Chestertown  | \$1,994,118  | \$661,076    | \$559,833    | \$3,215,027  |  |  |  |  |  |
| Crisfield  | \$286,025    | \$179,812    | \$58,123     | \$523,960    |  |  |  |  |  |
| Cumberland   | \$1,990,724  | \$798,662    | \$792,856    | \$3,582,242  |  |  |  |  |  |
| Denton   | \$0          | \$0          | \$0          | \$0          |  |  |  |  |  |
| Easton   | \$325,235    | \$191,743    | \$102,842    | \$619,819    |  |  |  |  |  |
| Elkton   | \$583,474    | \$240,922    | \$194,122    | \$1,018,517  |  |  |  |  |  |
| Frederick  | \$9,752,095  | \$4,569,682  | \$3,403,478  | \$17,725,254 |  |  |  |  |  |
| Frostburg  | \$846,652    | \$302,239    | \$338,585    | \$1,487,476  |  |  |  |  |  |
| Gateway  | \$0          | \$0          | \$0          | \$0          |  |  |  |  |  |
| Grantsville  | \$0          | \$0          | \$0          | \$0          |  |  |  |  |  |
| Hagerstown   | \$4,567,554  | \$1,595,682  | \$1,716,367  | \$7,879,604  |  |  |  |  |  |
| Havre de Grace   | \$329,536    | \$202,252    | \$73,488     | \$605,275    |  |  |  |  |  |
| Highlandtown   | \$1,541,664  | \$1,003,032  | \$382,384    | \$2,927,081  |  |  |  |  |  |
| Leonardtown  | -\$15,214    | \$60,368     | -\$115,981   | -\$70,827    |  |  |  |  |  |
| Oakland  | \$57,064     | \$62,303     | -\$9,133     | \$110,234    |  |  |  |  |  |
| Pennsylvania Ave.  | \$0          | \$0          | \$0          | \$0          |  |  |  |  |  |
| Salisbury  | \$8,280,685  | \$4,737,330  | \$2,687,327  | \$15,705,343 |  |  |  |  |  |
| Silver Spring  | \$4,866,794  | \$1,722,579  | \$1,538,059  | \$8,127,432  |  |  |  |  |  |
| Snow Hill  | -\$186,373   | -\$133,905   | -\$59,650    | -\$379,929   |  |  |  |  |  |
| Station North  | \$1,463,700  | \$578,554    | \$436,721    | \$2,478,975  |  |  |  |  |  |
| Stevensville   | \$1,865,812  | \$655,764    | \$738,431    | \$3,260,007  |  |  |  |  |  |
| Wheaton  | \$5,136,265  | \$1,923,271  | \$1,921,719  | \$8,981,255  |  |  |  |  |  |
| Total  | \$54,311,044 | \$24,435,617 | \$18,796,558 | \$97,543,219 |  |  |  |  |  |

### Figure 20: Net Business Growth State GDP Impacts, FY 2022

Sources: IMPLAN, MSAC, RESI



| igure 21: Full State GDP Footprint for Maryland's A&E Districts, FY 2022 |              |              |              |               |  |  |  |  |  |
|--|--------------|--------------|--------------|---------------|--|--|--|--|--|
| District   | Direct       | Indirect     | Induced      | Total         |  |  |  |  |  |
| Annapolis  | N/R          | N/R          | N/R          | N/R           |  |  |  |  |  |
| Bel Air  | \$6,871,351  | \$3,101,342  | \$2,659,917  | \$12,632,611  |  |  |  |  |  |
| Berlin   | \$3,246,697  | \$1,360,841  | \$948,335    | \$5,555,873   |  |  |  |  |  |
| Bethesda   | \$4,027,888  | \$2,054,015  | \$1,610,006  | \$7,691,909   |  |  |  |  |  |
| Bromo  | \$2,374,843  | \$896,041    | \$887,206    | \$4,158,091   |  |  |  |  |  |
| Cambridge  | \$378,216    | \$155,106    | \$144,485    | \$677,807     |  |  |  |  |  |
| Catonsville  | \$2,390,731  | \$949,122    | \$916,120    | \$4,255,973   |  |  |  |  |  |
| Chestertown  | \$3,306,104  | \$1,180,785  | \$1,033,642  | \$5,520,530   |  |  |  |  |  |
| Crisfield  | \$409,259    | \$228,628    | \$102,627    | \$740,515     |  |  |  |  |  |
| Cumberland   | \$2,430,696  | \$972,946    | \$951,747    | \$4,355,389   |  |  |  |  |  |
| Denton   | \$202,721    | \$80,302     | \$73,210     | \$356,233     |  |  |  |  |  |
| Easton   | \$325,235    | \$191,743    | \$102,842    | \$619,819     |  |  |  |  |  |
| Elkton   | \$1,054,169  | \$427,375    | \$364,108    | \$1,845,652   |  |  |  |  |  |
| Frederick  | \$15,679,834 | \$6,917,803  | \$5,544,212  | \$28,141,849  |  |  |  |  |  |
| Frostburg  | \$1,470,832  | \$549,492    | \$564,000    | \$2,584,324   |  |  |  |  |  |
| Gateway  | \$0          | \$0          | \$0          | \$0           |  |  |  |  |  |
| Grantsville  | \$219,920    | \$87,116     | \$79,422     | \$386,458     |  |  |  |  |  |
| Hagerstown   | \$5,094,208  | \$1,804,302  | \$1,906,562  | \$8,805,072   |  |  |  |  |  |
| Havre de Grace   | \$1,561,090  | \$690,100    | \$518,249    | \$2,769,439   |  |  |  |  |  |
| Highlandtown   | \$2,841,256  | \$1,517,832  | \$851,717    | \$5,210,804   |  |  |  |  |  |
| Leonardtown  | \$1,256,648  | \$564,184    | \$343,337    | \$2,164,168   |  |  |  |  |  |
| Oakland  | \$666,276    | \$303,626    | \$210,877    | \$1,180,779   |  |  |  |  |  |
| Pennsylvania Ave.  | \$0          | \$0          | \$0          | \$0           |  |  |  |  |  |
| Salisbury  | \$11,239,303 | \$5,909,310  | \$3,755,798  | \$20,904,411  |  |  |  |  |  |
| Silver Spring  | \$4,866,794  | \$1,722,579  | \$1,538,059  | \$8,127,432   |  |  |  |  |  |
| Snow Hill  | \$189,789    | \$15,102     | \$76,196     | \$281,087     |  |  |  |  |  |
| Station North  | \$2,821,035  | \$1,116,227  | \$926,907    | \$4,864,170   |  |  |  |  |  |
| Stevensville   | \$2,097,549  | \$747,561    | \$822,120    | \$3,667,229   |  |  |  |  |  |
| Wheaton  | \$6,834,444  | \$2,595,960  | \$2,534,997  | \$11,965,401  |  |  |  |  |  |
| Total  | \$83,856,887 | \$36,139,438 | \$29,466,699 | \$149,463,028 |  |  |  |  |  |

Figure 21: Full State GDP Footprint for Maryland's A&E Districts, FY 2022



### C.3 Employee Compensation

Figure 22: Out-of-state Visitor Spending Employee Compensation Impacts, FY 2022

| District          | Direct            | Indirect         | Induced   | Total             |
|-------------------|-------------------|------------------|-----------|-------------------|
| Annapolis         | N/R               | N/R              | N/R       | N/R               |
| Bel Air           | \$368,872         | \$111,565        | \$110,935 | \$591,372         |
| Berlin            | \$145,754         | \$44,083         | \$43,834  | \$233,672         |
| Bethesda          | \$49 <i>,</i> 435 | \$14,951         | \$14,867  | \$79,254          |
| Bromo             | \$6 <i>,</i> 680  | \$2,020          | \$2,009   | \$10,710          |
| Cambridge         | \$23,078          | \$6 <i>,</i> 980 | \$6,940   | \$36,998          |
| Catonsville       | \$207,733         | \$62,829         | \$62,474  | \$333,037         |
| Chestertown       | \$121,372         | \$36,709         | \$36,502  | \$194,582         |
| Crisfield         | \$11,400          | \$3,448          | \$3,429   | \$18,277          |
| Cumberland        | \$40,702          | \$12,310         | \$12,241  | \$65,253          |
| Denton            | \$18,754          | \$5,672          | \$5,640   | \$30,066          |
| Easton            | N/R               | N/R              | N/R       | N/R               |
| Elkton            | \$43,544          | \$13,170         | \$13,096  | \$69,809          |
| Frederick         | \$548,375         | \$165,855        | \$164,920 | \$879,151         |
| Frostburg         | \$57,743          | \$17,464         | \$17,366  | \$92,573          |
| Gateway           | \$0               | \$0              | \$0       | \$0               |
| Grantsville       | \$20,345          | \$6,153          | \$6,118   | \$32,617          |
| Hagerstown        | \$48,721          | \$14,735         | \$14,652  | \$78,109          |
| Havre de Grace    | \$113,931         | \$34,458         | \$34,264  | \$182,653         |
| Highlandtown      | \$120,225         | \$36,362         | \$36,157  | \$192,744         |
| Leonardtown       | \$117,660         | \$35,586         | \$35,385  | \$188,631         |
| Oakland           | \$56 <i>,</i> 358 | \$17,045         | \$16,949  | \$90,353          |
| Pennsylvania Ave. | \$0               | \$0              | \$0       | \$0               |
| Salisbury         | \$273,702         | \$82,781         | \$82,314  | \$438,796         |
| Silver Spring     | \$0               | \$0              | \$0       | \$0               |
| Snow Hill         | \$34,799          | \$10,525         | \$10,465  | \$55 <i>,</i> 789 |
| Station North     | \$125,567         | \$37,978         | \$37,763  | \$201,308         |
| Stevensville      | \$21,438          | \$6,484          | \$6,447   | \$34,369          |
| Wheaton           | \$157,099         | \$47,514         | \$47,246  | \$251,859         |
| Total             | \$2,733,286       | \$826,676        | \$822,014 | \$4,381,980       |



| District          | Direct             | Indirect          | Induced           | Total        |
|-------------------|--------------------|-------------------|-------------------|--------------|
| Annapolis         | N/R                | N/R               | N/R               | N/R          |
| Bel Air           | \$1,018,164        | \$353,326         | \$314,731         | \$1,686,220  |
| Berlin            | \$402,312          | \$139,611         | \$124,361         | \$666,284    |
| Bethesda          | \$136,451          | \$47,351          | \$42 <i>,</i> 179 | \$225,981    |
| Bromo             | \$18,439           | \$6,399           | \$5 <i>,</i> 700  | \$30,538     |
| Cambridge         | \$63 <i>,</i> 699  | \$22,105          | \$19,690          | \$105,495    |
| Catonsville       | \$573 <i>,</i> 388 | \$198,979         | \$177,244         | \$949,610    |
| Chestertown       | \$335,012          | \$116,257         | \$103,558         | \$554,826    |
| Crisfield         | \$31,467           | \$10,920          | \$9,727           | \$52,114     |
| Cumberland        | \$112,346          | \$38,986          | \$34,728          | \$186,060    |
| Denton            | \$51,764           | \$17,963          | \$16,001          | \$85,728     |
| Easton            | N/R                | N/R               | N/R               | N/R          |
| Elkton            | \$120,191          | \$41,709          | \$37,153          | \$199,052    |
| Frederick         | \$1,513,630        | \$525,264         | \$467,888         | \$2,506,782  |
| Frostburg         | \$159,382          | \$55 <i>,</i> 309 | \$49,268          | \$263,960    |
| Gateway           | \$0                | \$0               | \$0               | \$0          |
| Grantsville       | \$56,156           | \$19,487          | \$17,359          | \$93,002     |
| Hagerstown        | \$134,479          | \$46,667          | \$41,570          | \$222,716    |
| Havre de Grace    | \$314,474          | \$109,129         | \$97,209          | \$520,812    |
| Highlandtown      | \$331,847          | \$115,158         | \$102,579         | \$549,584    |
| Leonardtown       | \$324,766          | \$112,701         | \$100,390         | \$537,858    |
| Oakland           | \$155,560          | \$53,983          | \$48,086          | \$257,630    |
| Pennsylvania Ave. | \$0                | \$0               | \$0               | \$0          |
| Salisbury         | \$755,474          | \$262,167         | \$233,529         | \$1,251,170  |
| Silver Spring     | \$0                | \$0               | \$0               | \$0          |
| Snow Hill         | \$96,052           | \$33,332          | \$29,691          | \$159,075    |
| Station North     | \$346,591          | \$120,275         | \$107,137         | \$574,004    |
| Stevensville      | \$59,173           | \$20,534          | \$18,291          | \$97,999     |
| Wheaton           | \$433,625          | \$150,478         | \$134,040         | \$718,143    |
| Total             | \$7,544,442        | \$2,618,090       | \$2,332,108       | \$12,494,643 |

Figure 23: In-state Attendee Spending Employee Compensation Footprint, FY 2022



| District          | Direct       | Indirect          | Induced     | Total              |
|-------------------|--------------|-------------------|-------------|--------------------|
| Annapolis         | N/R          | N/R               | N/R         | N/R                |
| Bel Air           | \$1,387,035  | \$464,890         | \$425,666   | \$2,277,592        |
| Berlin            | \$548,066    | \$183,694         | \$168,195   | \$899,955          |
| Bethesda          | \$185,886    | \$62 <i>,</i> 303 | \$57,046    | \$305,235          |
| Bromo             | \$25,120     | \$8,419           | \$7,709     | \$41,248           |
| Cambridge         | \$86,777     | \$29,085          | \$26,631    | \$142,493          |
| Catonsville       | \$781,121    | \$261,807         | \$239,718   | \$1,282,646        |
| Chestertown       | \$456,383    | \$152,965         | \$140,059   | \$749,408          |
| Crisfield         | \$42,868     | \$14,368          | \$13,155    | \$70,391           |
| Cumberland        | \$153,047    | \$51,296          | \$46,968    | \$251,313          |
| Denton            | \$70,518     | \$23 <i>,</i> 635 | \$21,641    | \$115,794          |
| Easton            | N/R          | N/R               | N/R         | N/R                |
| Elkton            | \$163,735    | \$54 <i>,</i> 879 | \$50,248    | \$268,862          |
| Frederick         | \$2,062,006  | \$691,119         | \$632,808   | \$3,385,932        |
| Frostburg         | \$217,125    | \$72,773          | \$66,633    | \$356,532          |
| Gateway           | \$0          | \$0               | \$0         | \$0                |
| Grantsville       | \$76,501     | \$25,640          | \$23,477    | \$125,619          |
| Hagerstown        | \$183,200    | \$61,403          | \$56,222    | \$300,825          |
| Havre de Grace    | \$428,405    | \$143,588         | \$131,473   | \$703 <i>,</i> 465 |
| Highlandtown      | \$452,072    | \$151,520         | \$138,736   | \$742,328          |
| Leonardtown       | \$442,426    | \$148,287         | \$135,776   | \$726,489          |
| Oakland           | \$211,919    | \$71,028          | \$65,035    | \$347,983          |
| Pennsylvania Ave. | \$0          | \$0               | \$0         | \$0                |
| Salisbury         | \$1,029,176  | \$344,947         | \$315,843   | \$1,689,966        |
| Silver Spring     | \$0          | \$0               | \$0         | \$0                |
| Snow Hill         | \$130,851    | \$43,857          | \$40,157    | \$214,864          |
| Station North     | \$472,159    | \$158,253         | \$144,900   | \$775,312          |
| Stevensville      | \$80,611     | \$27,018          | \$24,738    | \$132,368          |
| Wheaton           | \$590,723    | \$197,992         | \$181,287   | \$970,002          |
| Total             | \$10,277,729 | \$3,444,767       | \$3,154,122 | \$16,876,623       |

Figure 24: Overall Attendee Spending Employee Compensation Footprint, FY 2022



| Figure 25: Net Business Growth Employee Compensation Impacts, FY 202 District Direct Indirect Induced Tot |              |                   |             |              |  |  |  |
|---|--------------|-------------------|-------------|--------------|--|--|--|
|   | Direct       | Indirect          | Induced     | Total        |  |  |  |
| Annapolis   | N/R          | N/R               | N/R         | N/R          |  |  |  |
| Bel Air   | \$1,053,480  | \$393,254         | \$360,696   | \$1,807,430  |  |  |  |
| Berlin  | \$257,107    | \$194,166         | \$112,160   | \$563,433    |  |  |  |
| Bethesda  | \$1,051,972  | \$540,317         | \$419,032   | \$2,011,321  |  |  |  |
| Bromo   | \$846,806    | \$238,206         | \$254,566   | \$1,339,578  |  |  |  |
| Cambridge   | \$48,677     | \$14,882          | \$16,084    | \$79,642     |  |  |  |
| Catonsville   | \$128,542    | \$19,414          | \$31,082    | \$179,037    |  |  |  |
| Chestertown   | \$572,336    | \$199,214         | \$165,453   | \$937,003    |  |  |  |
| Crisfield   | \$8,925      | \$43 <i>,</i> 085 | \$17,197    | \$69,207     |  |  |  |
| Cumberland  | \$757,791    | \$234,059         | \$234,388   | \$1,226,238  |  |  |  |
| Denton  | \$0          | \$0               | \$0         | \$0          |  |  |  |
| Easton  | \$63,500     | \$46,470          | \$30,416    | \$140,386    |  |  |  |
| Elkton  | \$161,256    | \$63,529          | \$57,399    | \$282,184    |  |  |  |
| Frederick   | \$3,206,577  | \$1,356,955       | \$1,005,962 | \$5,569,494  |  |  |  |
| Frostburg   | \$365,746    | \$91,449          | \$100,072   | \$557,267    |  |  |  |
| Gateway   | \$0          | \$0               | \$0         | \$0          |  |  |  |
| Grantsville   | \$0          | \$0               | \$0         | \$0          |  |  |  |
| Hagerstown  | \$1,771,916  | \$490,560         | \$507,326   | \$2,769,801  |  |  |  |
| Havre de Grace  | -\$4,615     | \$41,260          | \$21,762    | \$58,406     |  |  |  |
| Highlandtown  | \$104,449    | \$242,553         | \$113,132   | \$460,133    |  |  |  |
| Leonardtown   | -\$238,770   | \$7,992           | -\$34,238   | -\$265,016   |  |  |  |
| Oakland   | -\$27,611    | \$12,743          | -\$2,698    | -\$17,565    |  |  |  |
| Pennsylvania Ave.   | \$0          | \$0               | \$0         | \$0          |  |  |  |
| Salisbury   | \$1,722,467  | \$1,211,296       | \$794,725   | \$3,728,487  |  |  |  |
| Silver Spring   | \$1,443,254  | \$499,918         | \$454,681   | \$2,397,853  |  |  |  |
| Snow Hill   | -\$67,342    | -\$55,367         | -\$17,602   | -\$140,312   |  |  |  |
| Station North   | \$410,583    | \$185,819         | \$129,070   | \$725,472    |  |  |  |
| Stevensville  | \$758,815    | \$200,824         | \$218,275   | \$1,177,914  |  |  |  |
| Wheaton   | \$1,940,963  | \$608,248         | \$568,009   | \$3,117,220  |  |  |  |
| Total   | \$16,336,821 | \$6,880,844       | \$5,556,948 | \$28,774,614 |  |  |  |

# Figure 25: Net Business Growth Employee Compensation Impacts, FY 2022

Sources: IMPLAN, MSAC, RESI



| District          | Direct       | Indirect     | Induced           | Total        |
|-------------------|--------------|--------------|-------------------|--------------|
| Annapolis         | N/R          | N/R          | N/R               | N/R          |
| Bel Air           | \$2,440,515  | \$858,145    | \$786,363         | \$4,085,023  |
| Berlin            | \$805,173    | \$377,860    | \$280,355         | \$1,463,388  |
| Bethesda          | \$1,237,858  | \$602,619    | \$476,078         | \$2,316,556  |
| Bromo             | \$871,925    | \$246,625    | \$262,274         | \$1,380,825  |
| Cambridge         | \$135,454    | \$43,967     | \$42,714          | \$222,135    |
| Catonsville       | \$909,663    | \$281,221    | \$270,799         | \$1,461,684  |
| Chestertown       | \$1,028,719  | \$352,179    | \$305,512         | \$1,686,411  |
| Crisfield         | \$51,793     | \$57,453     | \$30,352          | \$139,598    |
| Cumberland        | \$910,838    | \$285,355    | \$281,357         | \$1,477,550  |
| Denton            | \$70,518     | \$23,635     | \$21,641          | \$115,794    |
| Easton            | \$63,500.11  | \$46,469.78  | \$30,415.71       | \$140,385.72 |
| Elkton            | \$324,991    | \$118,408    | \$107,647         | \$551,046    |
| Frederick         | \$5,268,582  | \$2,048,074  | \$1,638,770       | \$8,955,426  |
| Frostburg         | \$582,871    | \$164,223    | \$166,705         | \$913,799    |
| Gateway           | \$0          | \$0          | \$0               | \$0          |
| Grantsville       | \$76,501     | \$25,640     | \$23,477          | \$125,619    |
| Hagerstown        | \$1,955,116  | \$551,963    | \$563,548         | \$3,070,626  |
| Havre de Grace    | \$423,789    | \$184,847    | \$153,234         | \$761,871    |
| Highlandtown      | \$556,521    | \$394,073    | \$251,867         | \$1,202,461  |
| Leonardtown       | \$203,656    | \$156,279    | \$101,537         | \$461,473    |
| Oakland           | \$184,308    | \$83,771     | \$62 <i>,</i> 338 | \$330,417    |
| Pennsylvania Ave. | \$0          | \$0          | \$0               | \$0          |
| Salisbury         | \$2,751,643  | \$1,556,243  | \$1,110,568       | \$5,418,453  |
| Silver Spring     | \$1,443,254  | \$499,918    | \$454,681         | \$2,397,853  |
| Snow Hill         | \$63,508     | -\$11,510    | \$22,555          | \$74,553     |
| Station North     | \$882,741    | \$344,071    | \$273,971         | \$1,500,783  |
| Stevensville      | \$839,426    | \$227,842    | \$243,014         | \$1,310,282  |
| Wheaton           | \$2,531,686  | \$806,240    | \$749,296         | \$4,087,222  |
| Total             | \$26,614,550 | \$10,325,611 | \$8,711,070       | \$45,651,236 |

Figure 26: Full Employee Compensation Footprint of Maryland's A&E Districts, FY 2022



| C.4 | State | and | County | Тах | Revenue | Footprint |
|-----|-------|-----|--------|-----|---------|-----------|
|-----|-------|-----|--------|-----|---------|-----------|

| Figure 27: Total State and County Tax Impacts of Out-of-State Visitor Spending, FY 2022 |
|---|
|---|

| District          | Property         | Income    | Sales            | Payroll | Other    | Total     |
|-------------------|------------------|-----------|------------------|---------|----------|-----------|
| Annapolis         | N/R              | N/R       | N/R              | N/R     | N/R      | N/R       |
| Bel Air           | \$29,686         | \$21,126  | \$34,914         | \$457   | \$9,640  | \$95,824  |
| Berlin            | \$11,730         | \$8,348   | \$13,796         | \$181   | \$3,809  | \$37,863  |
| Bethesda          | \$3,978          | \$2,831   | \$4,679          | \$61    | \$1,292  | \$12,842  |
| Bromo             | \$538            | \$383     | \$632            | \$8     | \$175    | \$1,735   |
| Cambridge         | \$1,857          | \$1,322   | \$2,184          | \$29    | \$603    | \$5,995   |
| Catonsville       | \$16,718         | \$11,897  | \$19,662         | \$257   | \$5,429  | \$53,964  |
| Chestertown       | \$9 <i>,</i> 768 | \$6,951   | \$11,488         | \$150   | \$3,172  | \$31,529  |
| Crisfield         | \$917            | \$653     | \$1,079          | \$14    | \$298    | \$2,962   |
| Cumberland        | \$3,276          | \$2,331   | \$3,852          | \$50    | \$1,064  | \$10,573  |
| Denton            | \$1,509          | \$1,074   | \$1,775          | \$23    | \$490    | \$4,872   |
| Easton            | N/R              | N/R       | N/R              | N/R     | N/R      | N/R       |
| Elkton            | \$3,504          | \$2,494   | \$4,121          | \$54    | \$1,138  | \$11,312  |
| Frederick         | \$44,132         | \$31,407  | \$51,904         | \$679   | \$14,331 | \$142,454 |
| Frostburg         | \$4,647          | \$3,307   | \$5 <i>,</i> 465 | \$72    | \$1,509  | \$15,000  |
| Gateway           | \$0              | \$0       | \$0              | \$0     | \$0      | \$0       |
| Grantsville       | \$1,637          | \$1,165   | \$1,926          | \$25    | \$532    | \$5,285   |
| Hagerstown        | \$3,921          | \$2,790   | \$4,611          | \$60    | \$1,273  | \$12,656  |
| Havre de Grace    | \$9,169          | \$6,525   | \$10,784         | \$141   | \$2,978  | \$29,596  |
| Highlandtown      | \$9,675          | \$6,886   | \$11,379         | \$149   | \$3,142  | \$31,231  |
| Leonardtown       | \$9 <i>,</i> 469 | \$6,739   | \$11,137         | \$146   | \$3,075  | \$30,565  |
| Oakland           | \$4,536          | \$3,228   | \$5,334          | \$70    | \$1,473  | \$14,640  |
| Pennsylvania Ave. | \$0              | \$0       | \$0              | \$0     | \$0      | \$0       |
| Salisbury         | \$22,027         | \$15,676  | \$25,906         | \$339   | \$7,153  | \$71,101  |
| Silver Spring     | \$0              | \$0       | \$0              | \$0     | \$0      | \$0       |
| Snow Hill         | \$2,801          | \$1,993   | \$3,294          | \$43    | \$909    | \$9,040   |
| Station North     | \$10,105         | \$7,192   | \$11,885         | \$156   | \$3,282  | \$32,619  |
| Stevensville      | \$1,725          | \$1,228   | \$2,029          | \$27    | \$560    | \$5,569   |
| Wheaton           | \$12,643         | \$8,997   | \$14,869         | \$195   | \$4,106  | \$40,810  |
| Total             | \$219,970        | \$156,543 | \$258,708        | \$3,386 | \$71,433 | \$710,038 |



| igure 28: Total State and County Tax Footprint of In-state Visitor Spending, FY 2022 |                  |                  |                   |         |           |                   |  |
|--|------------------|------------------|-------------------|---------|-----------|-------------------|--|
| District   | Property         | Income           | Sales             | Payroll | Other     | Total             |  |
| Annapolis  | N/R              | N/R              | N/R               | N/R     | N/R       | N/R               |  |
| Bel Air  | \$87,616         | \$59,892         | \$103,045         | \$1,303 | \$28,714  | \$280,569         |  |
| Berlin   | \$34,620         | \$23,665         | \$40,717          | \$515   | \$11,346  | \$110,863         |  |
| Bethesda   | \$11,742         | \$8,026          | \$13,810          | \$175   | \$3,848   | \$37,601          |  |
| Bromo  | \$1,587          | \$1,085          | \$1,866           | \$24    | \$520     | \$5,081           |  |
| Cambridge  | \$5,482          | \$3,747          | \$6,447           | \$81    | \$1,796   | \$17,553          |  |
| Catonsville  | \$49,342         | \$33,729         | \$58,031          | \$734   | \$16,171  | \$158,005         |  |
| Chestertown  | \$28,829         | \$19,707         | \$33 <i>,</i> 905 | \$429   | \$9,448   | \$92,317          |  |
| Crisfield  | \$2 <i>,</i> 708 | \$1,851          | \$3 <i>,</i> 185  | \$40    | \$887     | \$8,671           |  |
| Cumberland   | \$9,668          | \$6,609          | \$11,370          | \$144   | \$3,168   | \$30,958          |  |
| Denton   | \$4,454          | \$3,045          | \$5,239           | \$66    | \$1,460   | \$14,264          |  |
| Easton   | N/R              | N/R              | N/R               | N/R     | N/R       | N/R               |  |
| Elkton   | \$10,343         | \$7,070          | \$12,164          | \$154   | \$3,390   | \$33,120          |  |
| Frederick  | \$130,252        | \$89,037         | \$153,190         | \$1,936 | \$42,687  | \$417,102         |  |
| Frostburg  | \$13,715         | \$9 <i>,</i> 375 | \$16,131          | \$204   | \$4,495   | \$43 <i>,</i> 920 |  |
| Gateway  | \$0              | \$0              | \$0               | \$0     | \$0       | \$0               |  |
| Grantsville  | \$4,832          | \$3,303          | \$5,683           | \$72    | \$1,584   | \$15,475          |  |
| Hagerstown   | \$11,572         | \$7,911          | \$13,610          | \$172   | \$3,793   | \$37,058          |  |
| Havre de Grace   | \$27,061         | \$18,498         | \$31,827          | \$402   | \$8,869   | \$86,658          |  |
| Highlandtown   | \$28,556         | \$19,520         | \$33,585          | \$425   | \$9,359   | \$91,445          |  |
| Leonardtown  | \$27,947         | \$19,104         | \$32 <i>,</i> 869 | \$415   | \$9,159   | \$89,494          |  |
| Oakland  | \$13,386         | \$9,151          | \$15,744          | \$199   | \$4,387   | \$42,867          |  |
| Pennsylvania Ave.  | \$0              | \$0              | \$0               | \$0     | \$0       | \$0               |  |
| Salisbury  | \$65,011         | \$44,440         | \$76,459          | \$966   | \$21,306  | \$208,182         |  |
| Silver Spring  | \$0              | \$0              | \$0               | \$0     | \$0       | \$0               |  |
| Snow Hill  | \$8,266          | \$5 <i>,</i> 650 | \$9,721           | \$123   | \$2,709   | \$26,468          |  |
| Station North  | \$29,825         | \$20,388         | \$35,077          | \$443   | \$9,775   | \$95 <i>,</i> 508 |  |
| Stevensville   | \$5,092          | \$3,481          | \$5,989           | \$76    | \$1,669   | \$16,306          |  |
| Wheaton  | \$37,315         | \$25,507         | \$43 <i>,</i> 886 | \$555   | \$12,229  | \$119,491         |  |
| Total  | \$649,219        | \$443,789        | \$763,549         | \$9,651 | \$212,768 | \$2,078,977       |  |



| District          | Property          | Income    | Sales       | Payroll  | Other            | Total              |
|-------------------|-------------------|-----------|-------------|----------|------------------|--------------------|
| Annapolis         | N/R               | N/R       | N/R         | N/R      | N/R              | N/R                |
| Bel Air           | \$117,302         | \$81,018  | \$137,959   | \$1,759  | \$38,354         | \$376,393          |
| Berlin            | \$46,350          | \$32,013  | \$54,512    | \$695    | \$15,155         | \$148,726          |
| Bethesda          | \$15,720          | \$10,858  | \$18,489    | \$236    | \$5,140          | \$50,443           |
| Bromo             | \$2,124           | \$1,467   | \$2,498     | \$32     | \$695            | \$6,817            |
| Cambridge         | \$7,339           | \$5,069   | \$8,631     | \$110    | \$2,400          | \$23,548           |
| Catonsville       | \$66,060          | \$45,626  | \$77,693    | \$991    | \$21,600         | \$211,969          |
| Chestertown       | \$38,596          | \$26,658  | \$45,393    | \$579    | \$12,620         | \$123,846          |
| Crisfield         | \$3,625           | \$2,504   | \$4,264     | \$54     | \$1,185          | \$11,633           |
| Cumberland        | \$12,943          | \$8,940   | \$15,223    | \$194    | \$4,232          | \$41,532           |
| Denton            | \$5,964           | \$4,119   | \$7,014     | \$89     | \$1,950          | \$19,136           |
| Easton            | N/R               | N/R       | N/R         | N/R      | N/R              | N/R                |
| Elkton            | \$13,847          | \$9,564   | \$16,286    | \$208    | \$4,528          | \$44,432           |
| Frederick         | \$174,384         | \$120,444 | \$205,094   | \$2,616  | \$57,019         | \$559 <i>,</i> 556 |
| Frostburg         | \$18,362          | \$12,683  | \$21,596    | \$275    | \$6,004          | \$58,920           |
| Gateway           | \$0               | \$0       | \$0         | \$0      | \$0              | \$0                |
| Grantsville       | \$6,470           | \$4,468   | \$7,609     | \$97     | \$2,115          | \$20,760           |
| Hagerstown        | \$15,493          | \$10,701  | \$18,222    | \$232    | \$5,066          | \$49,714           |
| Havre de Grace    | \$36,230          | \$25,024  | \$42,611    | \$543    | \$11,846         | \$116,254          |
| Highlandtown      | \$38,232          | \$26,406  | \$44,965    | \$573    | \$12,501         | \$122,676          |
| Leonardtown       | \$37 <i>,</i> 416 | \$25,843  | \$44,005    | \$561    | \$12,234         | \$120,059          |
| Oakland           | \$17,922          | \$12,378  | \$21,078    | \$269    | \$5 <i>,</i> 860 | \$57,507           |
| Pennsylvania Ave. | \$0               | \$0       | \$0         | \$0      | \$0              | \$0                |
| Salisbury         | \$87,038          | \$60,115  | \$102,365   | \$1,305  | \$28,459         | \$279,282          |
| Silver Spring     | \$0               | \$0       | \$0         | \$0      | \$0              | \$0                |
| Snow Hill         | \$11,066          | \$7,643   | \$13,015    | \$166    | \$3,618          | \$35,508           |
| Station North     | \$39,931          | \$27,579  | \$46,962    | \$599    | \$13,056         | \$128,127          |
| Stevensville      | \$6,817           | \$4,709   | \$8,018     | \$102    | \$2,229          | \$21,875           |
| Wheaton           | \$49,958          | \$34,505  | \$58,755    | \$749    | \$16,335         | \$160,302          |
| Total             | \$869,189         | \$600,332 | \$1,022,257 | \$13,037 | \$284,201        | \$2,789,016        |

Figure 29: Total State and County Tax Footprint of All Attendee Spending, FY 2022



| Figure 30: Total Stat<br>District | Property          | Income      | Sales             | Payroll  | Other              | Total            |
|-----------------------------------|-------------------|-------------|-------------------|----------|--------------------|------------------|
| Annapolis                         | N/R               | N/R         | N/R               | N/R      | N/R                | N/R              |
| Bel Air                           | \$124,096         | \$69,347    | \$145,949         | \$1,395  | \$35,509           | \$376,295        |
| Berlin                            | \$37,514          | \$21,554    | \$44,121          | \$435    | \$14,323           | \$117,947        |
| Bethesda                          | \$150,193         | \$81,056    | \$176,643         | \$1,552  | \$41,481           | \$450,925        |
| Bromo                             | \$107,105         | \$48,566    | \$125,967         | \$1,036  | \$30,215           | \$312,890        |
| Cambridge                         | \$10,038          | \$3,097     | \$11,806          | \$62     | \$2,320            | \$27,324         |
| Catonsville                       | \$31,797          | \$5,848     | \$37,396          | \$138    | \$5,707            | \$80,885         |
| Chestertown                       | \$32,442          | \$31,198    | \$38,156          | \$724    | \$17,009           | \$119,529        |
| Crisfield                         | \$1,835           | \$3,403     | \$2,158           | \$53     | \$1,897            | \$9 <i>,</i> 345 |
| Cumberland                        | \$40,177          | \$44,759    | \$47,252          | \$948    | \$17,027           | \$150,163        |
| Denton                            | \$0               | \$0         | \$0               | \$0      | \$0                | \$0              |
| Easton                            | \$40,883          | \$5,919     | \$48,083          | \$108    | \$8,838            | \$103,830        |
| Elkton                            | \$22,175          | \$11,061    | \$26,080          | \$218    | \$6,517            | \$66,051         |
| Frederick                         | \$363,564         | \$190,502   | \$427,590         | \$4,291  | \$108,171          | \$1,094,118      |
| Frostburg                         | \$27,419          | \$18,925    | \$32,247          | \$430    | \$8 <i>,</i> 507   | \$87,528         |
| Gateway                           | \$0               | \$0         | \$0               | \$0      | \$0                | \$0              |
| Grantsville                       | \$0               | \$0         | \$0               | \$0      | \$0                | \$0              |
| Hagerstown                        | \$160,518         | \$96,250    | \$188,786         | \$2,140  | \$49,519           | \$497,213        |
| Havre de Grace                    | \$57,724          | \$4,463     | \$67 <i>,</i> 889 | \$46     | \$12,723           | \$142,845        |
| Highlandtown                      | \$48,402          | \$22,346    | \$56,926          | \$355    | \$17,427           | \$145,456        |
| Leonardtown                       | -\$52,550         | -\$6,134    | -\$61,804         | -\$194   | -\$7,630           | -\$128,313       |
| Oakland                           | \$3,018           | -\$496      | \$3,549           | -\$14    | \$849              | \$6,907          |
| Pennsylvania Ave.                 | \$0               | \$0         | \$0               | \$0      | \$0                | \$0              |
| Salisbury                         | \$114,236         | \$154,116   | \$134,353         | \$2,891  | \$61,039           | \$466,635        |
| Silver Spring                     | \$148,170         | \$86,757    | \$174,263         | \$1,849  | \$48,964           | \$460,004        |
| Snow Hill                         | -\$2,470          | -\$3,095    | -\$2,905          | -\$108   | -\$1,578           | -\$10,157        |
| Station North                     | \$53,391          | \$24,352    | \$62,794          | \$563    | \$18,814           | \$159,914        |
| Stevensville                      | \$50 <i>,</i> 887 | \$41,487    | \$59,848          | \$910    | \$17,620           | \$170,753        |
| Wheaton                           | \$104,757         | \$107,641   | \$123,205         | \$2,413  | \$41,869           | \$379,885        |
| Total                             | \$1,675,320       | \$1,062,922 | \$1,970,352       | \$22,243 | \$557 <i>,</i> 133 | \$5,287,972      |

Figure 30: Total State and County Tax Impact of Net Business Growth, FY 2022

Sources: IMPLAN, MSAC, RESI



| District          | Property         | Income            | Sales             | Payroll  | Other             | Total       |
|-------------------|------------------|-------------------|-------------------|----------|-------------------|-------------|
| Annapolis         | N/R              | N/R               | N/R               | N/R      | N/R               | N/R         |
| Bel Air           | \$241,397        | \$150,365         | \$283,908         | \$3,154  | \$73,863          | \$752,688   |
| Berlin            | \$83,864         | \$53,567          | \$98,633          | \$1,130  | \$29,478          | \$266,673   |
| Bethesda          | \$165,913        | \$91,914          | \$195,132         | \$1,788  | \$46,621          | \$501,368   |
| Bromo             | \$109,230        | \$50,033          | \$128,466         | \$1,068  | \$30,910          | \$319,706   |
| Cambridge         | \$17,377         | \$8,166           | \$20,437          | \$172    | \$4,720           | \$50,872    |
| Catonsville       | \$97,856         | \$51,474          | \$115,089         | \$1,129  | \$27,306          | \$292,854   |
| Chestertown       | \$71,039         | \$57 <i>,</i> 856 | \$83 <i>,</i> 549 | \$1,303  | \$29,629          | \$243,376   |
| Crisfield         | \$5 <i>,</i> 460 | \$5 <i>,</i> 907  | \$6,421           | \$108    | \$3,082           | \$20,977    |
| Cumberland        | \$53,120         | \$53 <i>,</i> 699 | \$62,475          | \$1,143  | \$21,259          | \$191,695   |
| Denton            | \$5,964          | \$4,119           | \$7,014           | \$89     | \$1,950           | \$19,136    |
| Easton            | \$40,883         | \$5,919           | \$48,083          | \$108    | \$8,838           | \$103,830   |
| Elkton            | \$36,022         | \$20,625          | \$42,366          | \$426    | \$11,044          | \$110,483   |
| Frederick         | \$537,948        | \$310,945         | \$632,684         | \$6,907  | \$165,190         | \$1,653,674 |
| Frostburg         | \$45,781         | \$31,608          | \$53 <i>,</i> 843 | \$706    | \$14,511          | \$146,448   |
| Gateway           | \$0              | \$0               | \$0               | \$0      | \$0               | \$0         |
| Grantsville       | \$6,470          | \$4,468           | \$7,609           | \$97     | \$2,115           | \$20,760    |
| Hagerstown        | \$176,011        | \$106,951         | \$207,008         | \$2,372  | \$54,585          | \$546,928   |
| Havre de Grace    | \$93,954         | \$29 <i>,</i> 487 | \$110,500         | \$589    | \$24 <i>,</i> 569 | \$259,099   |
| Highlandtown      | \$86,634         | \$48,752          | \$101,891         | \$929    | \$29,927          | \$268,133   |
| Leonardtown       | -\$15,134        | \$19 <i>,</i> 708 | -\$17,799         | \$367    | \$4,604           | -\$8,254    |
| Oakland           | \$20,940         | \$11,882          | \$24,628          | \$255    | \$6,709           | \$64,414    |
| Pennsylvania Ave. | \$0              | \$0               | \$0               | \$0      | \$0               | \$0         |
| Salisbury         | \$201,273        | \$214,231         | \$236,719         | \$4,196  | \$89,498          | \$745,917   |
| Silver Spring     | \$148,170        | \$86,757          | \$174,263         | \$1,849  | \$48,964          | \$460,004   |
| Snow Hill         | \$8,596          | \$4,548           | \$10,110          | \$58     | \$2,040           | \$25,352    |
| Station North     | \$93,322         | \$51,931          | \$109,756         | \$1,162  | \$31,870          | \$288,042   |
| Stevensville      | \$57,704         | \$46,196          | \$67,866          | \$1,012  | \$19,849          | \$192,628   |
| Wheaton           | \$154,714        | \$142,146         | \$181,960         | \$3,162  | \$58,203          | \$540,186   |
| Total             | \$2,544,509      | \$1,663,254       | \$2,992,609       | \$35,280 | \$841,335         | \$8,076,987 |

#### Figure 31: Total State Tax Footprint of Maryland's A&E Districts, FY 2022



# Appendix D—District Websites

| Figure | 32: | A&E  | District | Websites |
|--------|-----|------|----------|----------|
| 1 Baic | 92. | ACCE | District |          |

| District          | County          | Website                                  |
|-------------------|-----------------|--|
| Annapolis         | Anne Arundel    | www.annapolisartsdistrict.org            |
| Bel Air           | Harford         | www.belairartsandentertainment.org       |
| Berlin            | Worcester       | www.berlinmainstreet.com                 |
| Bethesda          | Montgomery      | www.bethesda.org                         |
| Bromo Tower       | Baltimore City  | www.bromoartsdistrict.org                |
| Cambridge         | Dorchester      | www.choosecambridge.com                  |
| Catonsville       | Baltimore City  | www.catonsvilleartsdistrict.org          |
| Chestertown       | Kent            | www.TownofChestertown.com                |
| Crisfield         | Somerset        | www.crisfieldarts.org                    |
| Cumberland        | Allegany        | www.alleganyartscouncil.org              |
| Denton            | Caroline        | www.carolinearts.org                     |
| Easton            | Talbot          | www.discovereaston.com                   |
| Elkton            | Cecil           | www.elktonarts.com                       |
| Frederick         | Frederick       | www.frederickartscouncil.org             |
| Frostburg         | Allegany        | www.downtownfrostburg.com                |
| Gateway           | Prince George's | www.mygatewayarts.com                    |
| Grantsville       | Garrett         | www.garrettarts.org                      |
| Hagerstown        | Washington      | www.hagerstownmd.org                     |
| Havre de Grace    | Harford         | www.hdgartscollective.org                |
| Highlandtown      | Baltimore City  | www.southeastcdc.org                     |
| Leonardtown       | St. Mary's      | www.leonardtownmd.gov                    |
| Oakland           | Garrett         | www.garrettarts.org                      |
| Pennsylvania Ave. | Baltimore City  | www.blackartsdistrict.org                |
| Salisbury         | Wicomico        | www.salisburyartsdistrict.com            |
| Silver Spring     | Montgomery      | www.silverspringdowntown.com             |
| Snow Hill         | Worcester       | www.snowhillmd.gov                       |
| Station North     | Baltimore City  | www.centralbaltimore.org                 |
| Stevensville      | Queen Anne's    | www.stevensvilleartsandentertainment.org |
| Wheaton           | Montgomery      | www.wheatonmd.org                        |

Sources: MSAC, RESI

